

a citizen's yearn



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HONORABLE COUNCIL AND CITIZENS OF CAMBRIDGE:

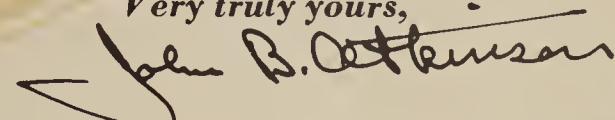
With great pleasure I submit the sixth Annual Report of the City since the inauguration of the Council-Manager form of government in Cambridge. This report attempts to portray in a few words and pictures the many services which the City Government stands ready to extend to every Cambridge citizen from his birth to his death. Many of us are not fully aware how great is the multitude of service functions which our City Government performs. In addition to this interesting story the report of each Department and City financial data have been included in detail.

The financial picture for 1947 was highlighted by a tax rate of \$35.50 — a 25% reduction since 1941. Cambridge was the only City in the Commonwealth to reduce its tax rate for these six consecutive years. The bonded debt was reduced to \$2,814,000 — a 75% reduction since 1941. In spite of rising costs and salaries, the City budget of approximately \$7,000,000 was still 10% less than that of 1941.

1947 was a year of progress and innovation for our City Government. It was the first year of operation of the consolidated Public Works Department. Important steps were taken in enlarging and remodelling our recreation system. Parking meters were put in successful operation. Great improvements were made at the City Hospital and other City institutions. Valuable supplies and equipment were purchased at great savings from government surplus property. City salaries were raised in line with rising living costs.

It required loyalty and hard work of many skilled employees to keep our complex municipal organization running smoothly in 1947, and to these employees I extend my thanks for their efforts.

Very truly yours,

A handwritten signature in dark ink, appearing to read "John B. Atkinson". The signature is fluid and cursive, with a large initial "J" and "A".

John B. Atkinson, City Manager



A

Citizen is Born,

and Nurse hands young Master Cambridge to his mother. He gets the best medical service at Cahill House, maternity section of the CAMBRIDGE CITY HOSPITAL. He is carefully watched over in his glass bowl nursery. A nurse, masked and gowned, prepares his formulas with deft and skilful fingers. The formula room with all his equipment is as modern as our baby himself.

NEW ARRIVAL AT THE CAMBRIDGE CITY HOSPITAL

CITY HOSPITAL

BOARD OF TRUSTEES

JOSEPH M. WADDEN, M.D., CHAIRMAN
THOMAS E. AHERN
ARTHUR G. MacKENZIE
MRS. CLAIRE STEINERT
O. F. McCALL, SECRETARY OF BOARD

GEORGE B. FOSTER, JR., M.D.,
MEDICAL DIRECTOR

MARTIN F. NOLAN, BUSINESS AGENT

220 PERMANENT EMPLOYEES
21 TEMPORARY EMPLOYEES
68 STUDENT NURSES

APPROPRIATION: \$968,612.51

RECEIPTS: 364,971.31

The services performed by the City Hospital generally increased markedly over previous years as is shown by the following table:

<i>Hospital Admissions</i>	1945	1946	1947
Total Admissions	7,582	8,407	7,341
Daily Average of Patients	226.2	245.4	211.3
Average Days' Stay	10.9	10.6	10.5
<i>Accident Room</i>			
Patients Treated	8,535	9,113	9,932
<i>Out-Patient Department</i>			
Patients Treated	4,208	5,720	7,141
Total Visits	15,892	19,513	23,190
<i>X-ray Department</i>			
Patients Treated	6,814	8,117	8,976
<i>Surgery</i>			
Operations Performed	2,944	3,933	4,640
<i>Laboratory</i>			
Tests Performed	43,760	44,667	49,183

Cambridge was affected by the nationwide shortage of nurses, and the load borne by the nurses in the Hospital was heavy. To improve working conditions, however, the work-week was shortened to 40 hours, the same as that of other City employees. A program to attract additional students was undertaken by the School of Nursing and improved methods of teaching were inaugurated. 42 nurses were graduated. Improvements in the

Nursing Service and School of Nursing were carried out under the direction of Miss Winifred J. Drislane, who joined the hospital staff in March.

The Hospital Pharmacy effected many savings by the manufacture of pharmaceuticals previously bought from druggists.

Extensive repairs and alterations have been made to the physical plant. A thorough job of roofing and waterproofing was done on the main Hospital building. New lights and tables were installed in two rooms of the main operating suite. A central supply room costing \$25,000 complete, supplemented by a Fenwall system for the manufacture of parenteral fluids, has been installed. The Hospital now prepares its own sterile packs, sterile goods, and sets. The power house chimney has been completely repaired and waterproofed; hand-washing facilities have been installed in the Cahill House nurseries; and steam electrical dishwashers have been installed in five wards and in the therapeutic diet kitchen.

More than \$85,000 worth of equipment was purchased during the year, some from Government Surplus Property. Included are electro-cardiograph, operating tables, surgical instruments, drugs, medicines, and X-ray equipment.

The most important change in the Hospital, however, has taken place in the morale and 'esprit de corps' of the Hospital staff. Under the direction of former Brigadier General George B. Foster, Jr., and his assistants the Cambridge City Hospital has become a modern and efficient institution.



Home at last. His family now has a new plaything and a new alarm clock. He isn't forgotten by his City Government. The HEALTH DEPARTMENT tests his milk in its own laboratories. Each week his mother trundles her new bundle off to the Well-Baby Clinic. Here he sees lots of other cherubs also in for a free check-up. The doctor and trained nurses are proud of his progress and give his mother scientific advice on baby care. The SEALER OF WEIGHTS regularly tests scales and package weights at the neighborhood store. His mother is sure she is getting full measure for her dollar.

BEING MEASURED AT THE
WELL-BABY CLINIC

THE MILK INSPECTOR TAK-
ING SAMPLES FOR LABO-
RATORY ANALYSIS



RECREATION

RECREATION COMMISSION:

MARCUS MORTON, JR., CHAIRMAN
WILLIAM J. BARRETT
CARL W. BERG
JAMES L. DUFFY
LARKLAND F. HEWITT
MARY L. RILEY

STEPHEN H. MAHONEY, SUPERINTENDENT OF RECREATION

49 PERMANENT EMPLOYEES

43 SEASONAL PART-TIME EMPLOYEES (average)

1 DECEASED

APPROPRIATION: \$311,049.34

RECEIPTS: 19,498.06

The new Recreation Commission set up by the City Council in December 1946 was organized in April 1947. During the remainder of the year the Commission undertook a program of expanding its facilities in accordance with the graphic survey of public recreation facilities in Cambridge made by the Planning Board. The following 5 new play lots were provided and the work of grading, fencing, and equipping them was completed: *Joseph M. Alberico Playground* at Allston and Pleasant Streets; *Edward Leo Silva Playground* at Otis and Fourth Streets; *Thomas S. Tilleri Playground* at 271 Cambridge Street; *Reginald Wilder Playground* at Lee and West Streets; and the *Cogswell Place Playground*.

4 other similar lots were acquired for development in 1948 as follows: *William F. Cooper Playground* at Hancock and Center Streets; *William Morrill Playground* at Sixth and Hurley Streets; *Edward Alden Playground* at Oxford and Sacramento Streets; and the Playground at Franklin Street and Belvedere Place.



Summer comes. On hot afternoons he splashes in the spray shower at the new neighborhood totlot. The spray shower gadget is the unique invention of the RECREATION DEPARTMENT. There are other fascinating playthings here too. Maybe next year he will be big enough to climb the junglegym and to use the slide, but now he has fun when his mother pushes him in the chair swings. There are ball diamonds, and tennis and other game courts for bigger members of his family. In the winter time his father and mother play cards and sometimes go to a dance at the recreation fieldhouse nearby.

WILLIAM F. COOPER TOTLOT, HANCOCK AND CENTRE STREETS

The Reverend Callanan Playfield and St. Peter's Field at Sherman Street were graded for surfacing. 6 playgrounds were re-surfaced and re-equipped, and 3 playgrounds were fenced, and fences at 6 others, repaired. At Russell Field a new fence was erected, the running track rebuilt, and one field house renovated to provide additional space for athletic teams. Plans were made for the construction of a modern swimming pool at John F. Donnelly Field.

The new equipment installed on play areas throughout the City includes the following:

- 3 sprinkler pools of Department design
- 7 small coasting slides inside playground areas
- 12 new swing frames
- 5 junglegyms
- 6 playground slides
- 10 outdoor basketball courts
- 9 drinking fountains designed by the Water Department
- 8 baseball backstops
- 65 permanent benches

Outdoor supervised play was conducted on 26 play areas. The program included handicrafts, dramatics, dancing, storytelling, track meets, inter-playground leagues, and tournaments. There were 804 scheduled games in the baseball, softball, bat ball, and basketball leagues for children, youths, and adults. 606 permits were issued for the use of recreational facilities by public and private school teams, community houses, industries, and other groups.

7 wading pools and 3 sprinkler pools were operated and 2 bathing beaches, supervised.

Through an arrangement with the Library, children's books were available on larger playgrounds and a storyteller visited all the smaller areas.



Time passes quickly. The SCHOOL DEPARTMENT takes on its share in the job of bringing him up. He's on his own now for the first time. He's got to learn to get on with people. Mornings at kindergarten are fun. He plays games, sings, dances, builds with blocks, and makes many things from paper and cardboard. After a year he goes on to primary school. Now he spends more time at school. He learns the mystery of reading and writing, of numbers and the alphabet. A new world opens up to him. It now extends beyond his family to the whole community.

MUSIC HOUR IN KINDERGARTEN

Outdoor winter activities included the municipal toboggan slide, skating areas, and new coasting slides.

Indoor programs were conducted at 9 recreation centers — 5 school buildings and 4 Department buildings. Activities were basketball, boxing, handball, gymnasium games, table games, and social games. 10 Hallowe'en parties and nearly 60 social dances were held.

The Municipal Golf Course had its most successful season in 1947 with 236 annual members and 230 monthly members. In addition to members' use 10,543 individual rounds were played. The total Course income was \$16,801.60.

SCHOOLS

SCHOOL COMMITTEE

HONORABLE JOHN D. LYNCH, CHAIRMAN
RUSSEL A. WOOD, VICE CHAIRMAN
CORA BUTLER CONANT
BRADLEY DEWEY
MARGARET KELLEHER
THOMAS P. O'NEILL, JR.
ROBERT J. REARDON

639 EMPLOYEES

4 IN MILITARY SERVICE

APPROPRIATION: \$2,510,323.56

RECEIPTS: 149,453.84

In December 1947 the number of pupils in the Cambridge Public School system was 10,830. 2,368 attended the High and Latin School, and 1,008 attended the Rindge Technical School. There were 3,845 in grammar schools, 2,400 in primary schools, 1,041 in kindergartens, 148 in the vocational schools, and 20 in continuation schools.

Up-to-date course outlines have been developed which correlate all subjects in a well-rounded curriculum.

A new salary schedule became effective with annual increments based on an in-service training program. By July 1, 1948, 91% of the teaching staff had completed requirements for an increment increase. Courses taken by teachers may be divided into 12 classifications: audio-visual aids, business, education, English, fine arts, language, law, mathematics, philosophy and psychology, radio, science, and social studies.

Pupil participation in government of the schools was encouraged by home room committees and student councils.

Plans were made to coordinate the facilities, programs, and schedules of the High and Latin School and the Rindge Technical School.

An Administrative Council was set up to help solve common problems affecting staff and students. "The Cambridge Public Schools", a news publication edited by a staff of Cambridge teachers, was approved by this Council and planned for presentation early in 1948. The 15 elementary schools of the City now publish newspapers at least four times a year. The entire work is done by students.

Progress was made in expansion of the audio-visual educational program. Sound film projectors were used in the High and Latin School, the Rindge Technical School, and 8 elementary schools.

A course in driver education was introduced in the High and Latin School and in the Rindge Technical School.

Comparison of school data follows:

YEAR	1941	1947
Average no. of pupils	14,018	10,897
Total expenditures	\$1,866,479.00	\$2,499,716.59
Expenditures per pupil	\$ 133.14	\$ 229.39
No. of teachers	666	537



The CAMBRIDGE PUBLIC LIBRARY has a room especially for children where the walls are lined with fascinating books and even the furniture is child-size. Master Cambridge and all his playmates go once a week to the storytelling hour there. Each branch library has a different day when the storyteller arrives to weave her magic. The Dowse Lecture Series for grown-ups held each winter at the Library are attracting more and more people. His parents like to keep up-to-date with the new books and exhibits.

CHILDREN'S ROOM IN THE CAMBRIDGE PUBLIC LIBRARY

LIBRARY

BOARD OF TRUSTEES:
JOHN J. BRADLEY, CHAIRMAN
ALMA BOUDREAU
JULIA T. BOYLE
CORA BUTLER CONANT
MARION E. HURLEY
HENRY J. MAHONEY
GEORGE B. ROWELL

ANTHONY J. DE VITO, LIBRARIAN

34 FULL-TIME EMPLOYEES
7 PART-TIME EMPLOYEES
11 TEMPORARY EMPLOYEES

APPROPRIATION: \$103,057.66
RECEIPTS: 1,120.33

The most significant event of the year was the transfer of the Observatory Hill Branch Library to cheerful quarters at 174 Huron Avenue, redecorated by the maintenance crew of the Public Works Department.

Increased interest was shown in the series of free public lectures made available by the Dowse Institute. For the 1947-1948 program the speakers include Alice Dixon Bond, Literary Editor of the "Boston Herald"; President Edward Sullivan of Salem Teachers College; Reverend James M. Gillis of "The Catholic World"; Professor Karl Geiringer of Boston University; Bradford Washburn; and Reverend Edward Sullivan, the famous circus chaplain.

Story hours for children were successful throughout the Library System, attracting as many as 70 children each week. During the summer a storyteller from the Library held weekly story hours at each playground.

Book deposits in the schools increased by 2,021 books. Each high school English class visited the Library twice



The HEALTH DEPARTMENT keeps a close check on his physical fitness. Every year he has examinations for eyes, ears, nose and throat. Anything wrong is reported to his parents at once. He goes to the Dental Clinic in City Hall Annex with his whole class from school. The nurse meets him and records his name and other information. While he waits for the dentist he has fun laughing and singing with the other kids. When he grows up his health is constantly being safe-guarded by public health measures.

DENTAL CLINIC IN CITY HALL ANNEX

for library orientation. This program was extended to the sixth, seventh, and eighth grade classes who visited their nearest library.

During the year 5,845 new books were purchased, compared to 3,655 in 1946.

Plans are being made for a collection of phonograph records to be circulated just as books are now, as an additional source of pleasure and culture.

Circulation statistics for the past two years are as follows:

	1946	1947
Central	130,242	134,891
North Cambridge	116,083	102,420
*Central Square	28,852	
Cardinal O'Connell	35,232	35,990
Cambridge Field	27,802	26,899
Mount Auburn	88,289	83,817
Observatory Hill	56,849	52,314
Boardman	41,195	43,603
Schools	31,571	33,592
Cambridge Sanatorium	5,672	4,295
High School	6,940	5,784
Total	568,727	523,605

*Central Square Branch Closed Nov. 1946.

BOARD OF HEALTH

THOMAS H. HEATON, M.D., CHAIRMAN
WILLIAM T. HICKEY

JOHN D. CROWLEY, EXECUTIVE AGENT
S. B. KELLEHER, M.D., MEDICAL HEALTH OFFICER

31 FULL-TIME EMPLOYEES
30 PART-TIME EMPLOYEES

APPROPRIATION: \$135,114.32
GENERAL: 105,901.32
DENTAL CLINICS: 22,689.50
LABORATORY: 6,523.50

RECEIPTS: \$ 5,743.18
GENERAL: 3,674.76
DENTAL CLINICS: 1,100.92
LABORATORY: 967.50

The Public Health Department functions through the following divisions: Administration, Communicable Disease Control, Child Hygiene and School



The seventh grade. Master Cambridge has been at school for seven years now adding to his store of knowledge. His horizons are broadening. He keeps up-to-date with history in the making in his current events classes. He is developing an awareness of what makes the world go 'round. Newspaper items from foreign cities, pictures of globe-girdling airplanes, stories of big international meetings make geography more real to him. Everything moves fast nowadays. His education must keep pace with the times. It has to be good to train him to think straight.

Health, Tuberculosis (including Sanatorium and Out-Patient Clinics), Sanitation and Food Inspection, and Laboratory.

Administration includes personnel and financial records, supplies, statistics, accounting and general supervision. Communicable Disease Control is concerned with the prevention, diagnosis, hospitalization, and isolation of communicable diseases. In the Division of Child Hygiene and School Health, physicians, nurses, and dentists protect the health of Cambridge children by periodic examinations. The Tuberculosis Division conducts educational programs on the value of frequent chest X-rays for the early discovery of tuberculosis as an aid in preventing the spread of infection. The Sanitation and Food Inspection Division checks on health conditions in dwellings and food-handling establishments of all kinds, including the City's 2 meat slaughter houses and 3 poultry slaughter houses. The Laboratory Division provides bacteriological examinations for physicians as an aid in the diagnosis of communicable diseases. It makes constant inspections of all milk delivered, including pasteurizing plants and ice cream manufacturers.

At the Chest X-ray Clinic at McCusker Center on Wednesday afternoons and Friday evenings 1,482 free X-rays were taken. Plans were made in 1947 for the community-wide chest X-ray survey to be made in the spring of 1948 when free X-rays will be available to all Cambridge residents 15 years of age and older as well as all college students and industrial workers. The State Department of Public Health and the Cambridge Tuberculosis and Health Association are co-operating in this undertaking.

The outstanding health statistics for the year are as follows: death rate 14.13; infant mortality rate, 30.1; birth rate 26.7. There were 130 cases of measles, 179 of scarlet fever; 33 of dysentery, 959 of chicken pox, and 112 active cases of tuberculosis. The leading causes of death were heart disease, cancer, cerebral hemorrhage, arteriosclerosis, pneumonia, tuberculosis, and diabetes.

INSPECTOR OF ANIMALS

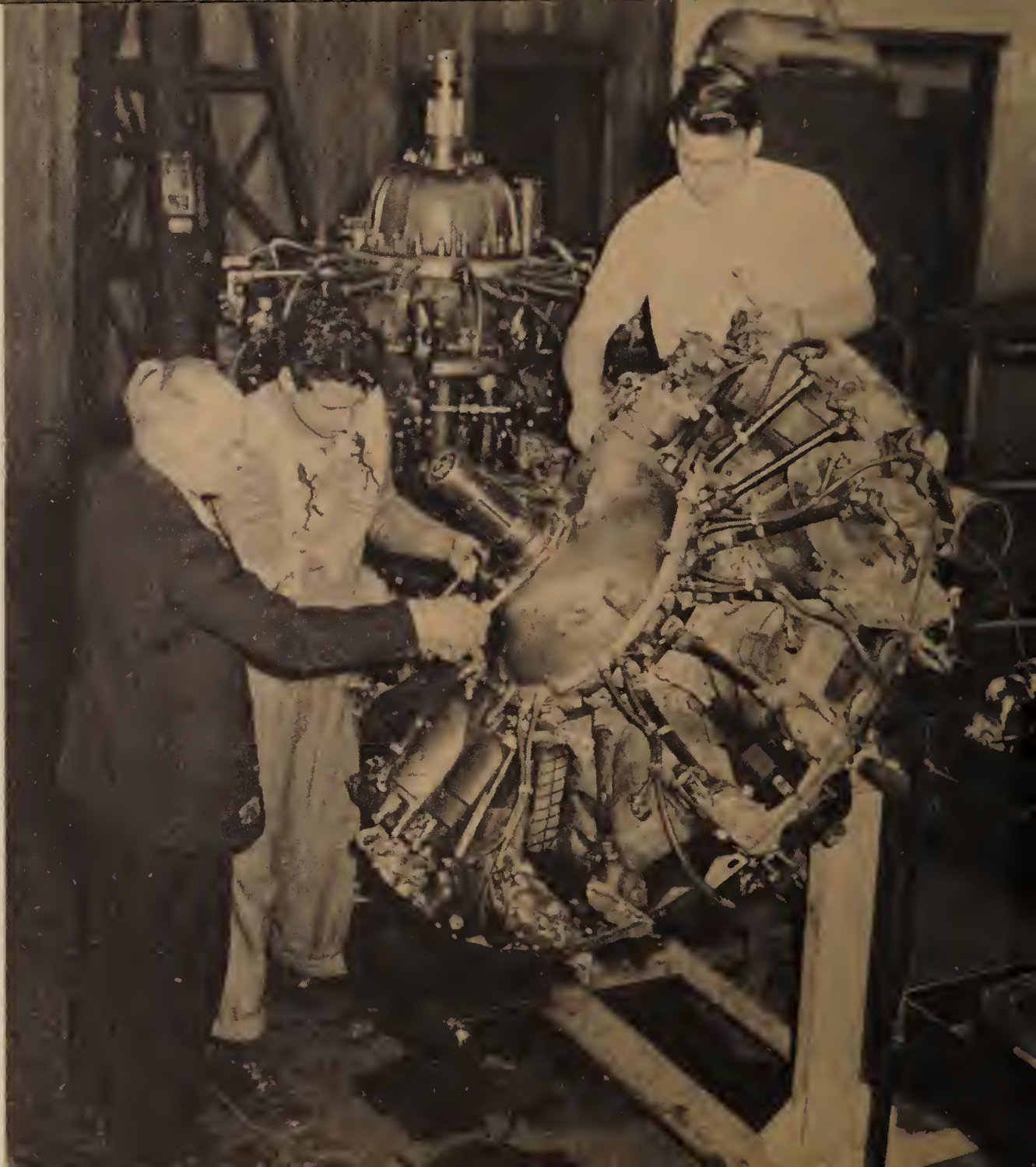
JOHN J. MURPHY, JR., D.V.M., *INSPECTOR*
1 EMPLOYEE
APPROPRIATION: \$2,100.00

1,215 calls were made by the Inspector of Animals in order to examine dogs, cats, and other animals which had bitten persons in Cambridge and to release these animals from quarantine. No cases of rabies were found in the course of the year.

SEALER OF WEIGHTS

JOSEPH M. O'NEIL, *SEALER*
4 EMPLOYEES
APPROPRIATION: \$14,416.30
RECEIPTS: 5,205.55

During the year 8,863 tests were made of which 2,190 were scales sealed, and 2,963, weights sealed. Types of measuring devices sealed include liquid measures, vehicle tank compartments, yard measures, cloth measures, gasoline meters, grease measuring devices, platform scales, counter scales, beam scales, spring



Our hero graduates from grammar school. The City offers him a choice between Cambridge High and Latin and the Rindge Technical High School. At High and Latin he can prepare for college or for business. At Rindge Tech he may take vocational work in technical subjects or prepare for college. He can major in Chemistry, Aeronautics, Art, Auto Mechanics, Building Construction, Cabinet Making, Electrical or Mechanical Engineering, Plastics, and Printing. The aviation exploits of World War II capture his imagination. He enters Rindge Tech for college training in aeronautics.

INSTRUCTION IN AERONAUTICAL ENGINEERING

scales, computing scales, person weighers (slot machines), prescription scales, jewelers' scales, and taxi meters. The revenue for the year is the largest in history.

Inflationary prices have made the activities of the Department highly important, and every effort has been made to suppress fraudulent trade practices. Over 8,000 packages of food stuff were re-weighed, of which 5% were found to be of incorrect weight. Constant vigilance on the part of the customer in buying such items as fuel oil, meats, and packaged goods is necessary.

CUSTODIAN OF FORECLOSED PROPERTY

SAMUEL M. FLAKSMAN, CUSTODIAN
1 PART-TIME EMPLOYEE
APPROPRIATION: \$ 1,261.00
RECEIPTS: 27,900.00

During the year 19 parcels of tax foreclosed property were sold by the Custodian of Foreclosed Property for the sum of \$27,750. Another \$150 were returned to the City by the rental of a parcel of vacant land.

5 parcels of land were transferred to the Recreation Department for use as tot lots. 16 parcels are being used for temporary emergency housing for veterans. At the end of the year there were still 67 parcels of land valued at \$65,700 available for sale. A list of foreclosed property is distributed each year by the Custodian to all taxpayers and to real estate brokers, bankers, and others.

BOARD OF APPEAL

WILLIAM L. GALVIN, *CHAIRMAN*

JAMES J. WALSH

FRANK J. GALLAGHER

1 EMPLOYEE (from Building Department staff)

APPROPRIATION: \$1,000.00

The Board of Appeal is set up to grant variances to the zoning law in cases of unique hardship and to grant special exceptions under certain conditions as set forth in the law. The Board of Appeal also acts in cases seeking relief from provisions of the Building Code. It held 18 meetings in 1947 and heard 107 zoning cases and 50 building code cases. Of the total number of cases heard 102 were granted, 40 were denied, 12 were granted leave to withdraw, and 3 were pending at the end of the year.

BOARD OF EXAMINERS

WILLIAM L. GALVIN, *CHAIRMAN*

HARRY MAJORS, JR.

THOMAS MULCARE

1 PART-TIME EMPLOYEE (from Building Department staff)

APPROPRIATION: Included in Building Department

RECEIPTS: \$3,160.00

Set up to permit only accredited building firms to operate in the City, the Board of Examiners issued 125 new licenses to builders, gas fitters, roofers, etc., in 1947. It renewed 471 licenses and issued 796 special licenses. The Board held 129 examinations at 26 hearings.



Meanwhile at Cambridge High and Latin School his sister is majoring in Home Economics. She is learning to make her own clothes. When she gets through she will be able to cook and plan menus, to say nothing of managing a home. She'll be a good wife for some lucky fellow. Between them, brother and sister go out for the Debating Society, Dramatics, Camera Club, Track, Football, and the School Paper. This is all valuable experience when they get out in the world. Whether they go on to college, into business or marriage, the City has tried to start them out right.

SEWING CLASS IN CAMBRIDGE HIGH AND LATIN SCHOOL

LICENSE COMMISSION

JOHN E. QUINN, CHAIRMAN
GEORGE R. CHURCH*
JOHN R. KING

2 EMPLOYEES

APPROPRIATION: \$ 6,515.78

RECEIPTS: 173,306.25

*Succeeded by JOHN F. COLLINS

Licenses and revenue for 1947 were as follows:

TYPE	FEE	NO.	AMOUNT
Auctioneer	\$ 2.00	20	\$ 40.00
Billiard & Pool	5.00	121	605.00
Bowling Alleys	\$5.00 & 10.00	225	1,715.00
Carriages	1.00	265	265.00
Common Victualer	5.00	370	1,850.00
Driver	.50	948	474.00
Intelligence Office	10.00	10	100.00
Junk Collector	10.00	53	530.00
Junk Collector's Badges	.75	48	36.00
Junk Store	10.00	115	1,150.00
Lodging House	2.00	386	772.00
Lord's Day	5.00	235	1,175.00
Minor	.25	3	.75
Miscellaneous Badge	.75	38	28.50
Open Air Parking		16	305.00
Pawnbroker	50.00	8	400.00
Peddler	5.00	22	110.00
Stand	2.00	13	26.00
Used Car Dealer	\$25.00 & 50.00	58	2,750.00
Garage & Gasoline			5,594.50
Drivers' Badges	.65 & .75	410	301.60
All Others			354.40
One-Day Beer Licenses			321.00
Liquor Licenses			151,610.00
			\$170,513.75
Advertising Deposits			1,392.50
			\$171,906.25
Automatic Music Machines		140	1,400.00
			\$173,306.25

CAMBRIDGE HOUSING AUTHORITY

MICHAEL J. SULLIVAN, CHAIRMAN
LEO V. CORRIGAN
JOHN J. HAGERTY
CHARLES HAMILTON
ANGELO A. SCIARAPPA
DANIEL F. BURNS, EXECUTIVE DIRECTOR

In addition to its duties of managing the two federal housing projects in Cambridge, Newtowne Court and Washington Elms, and the 304 apartments of Temporary Emergency Housing erected after the War, the Cambridge Housing Authority made plans for additional housing for Veterans in 1947.

Acting under Chapter 372 of the Acts of 1946 of the General Court the Housing Authority had plans drawn for an apartment house development taking care of 68 Veterans and their families on Magazine Street. Financing for this development was intended to be by partial use of a bond issue of \$1,500,000 authorized by the City Council. With the subsequent passage of Chapter 200 of the Acts of 1948 by the State Legislature the project is now being constructed under State financing which will allow much lower rents.

In collaboration with the Cambridge Veterans' Housing Advisory Committee a study was made of suitable housing sites for a number of Veterans' housing developments. Continued studies are now being made of various additional locations in order to provide attractive housing for as many Veterans' families as possible in the very near future.

School and college days are over. He's got a job now and hopes soon to have a home. His girl says "yes" and the wedding date is set. It's a big affair. Many friends give the bridal couple their blessing. If our new bride and groom are lucky, they may be able to find a house lot and build a home. Probably they're like a lot of other people, wearing their soles thin looking for just any place to live. The CAMBRIDGE HOUSING AUTHORITY has plans in the works for over a thousand apartments for Veterans. But let's assume our couple build their own home.

A CAMBRIDGE MARRIAGE



BUILDING

JOHN J. TERRY, *SUPERINTENDENT*

10 PERMANENT EMPLOYEES

1 TEMPORARY EMPLOYEE

APPROPRIATION: \$37,311.12

RECEIPTS: 23,738.96

Permits were issued for \$8,947,760 of building construction in 1947. Cambridge ranked 3rd in the State, being exceeded by only Boston and Springfield. 127 additional family accommodations were provided in 6 single dwellings, 2 apartment houses, and 69 alterations. Building construction is broken down as follows:

Residential Buildings	\$ 307,500
Single Dwellings (8)	\$ 47,500
Apartment Houses (2)	260,000
Non-housekeeping Dwellings (5)	31,000
Non-residential Buildings (114)	7,172,284
Additions, Alterations, Repairs (1421)	1,436,976

TOTAL \$8,947,760

Permits issued are as follows:

Building Construction	1,678
Plumbing	452
Gas	1,255
Electrical	2,154
Operation of Elevators	497

The following inspections were made:

Building Inspections	3,616
Gas Inspections	1,255
Plumbing Inspections	2,709
Elevator Safety Tests	274
Electrical Inspections	3,800

In compliance with an order of the City Council, 6,750 inspections were made in a survey to determine the condition of all piazzas and porches. In 50% of the cases needing repair, conditions have since been remedied.

Surveys were made on the cost of carrying out deferred maintenance work on City schools and on making alterations to the Sanatorium and the City Hospital.



The Cambridge's new bungalow makes demands on many City services. The CITY ENGINEER checks grades and street lines and makes surveys and plans for all City utilities. The BOARD OF EXAMINERS makes sure that all building tradesmen are reliable and experienced. The BUILDING DEPARTMENT is especially concerned with a new house going up. It first inspects the plans and later inspects the house to be sure it measures up to modern building standards. The BOARD OF APPEAL comes into the picture if Mr. Cambridge asks for relief from provisions of the zoning law or building code.

HOME CONSTRUCTION

ENGINEERING

EDGAR W. DAVIS, CITY ENGINEER

7 FULL-TIME EMPLOYEES

1 PART-TIME EMPLOYEE

APPROPRIATION: \$36,032.38

RECEIPTS: (sale of maps) 30.50

The Engineering Department performed engineering services relating to sewers, highways, water supply, cemeteries, parks, recreation, and veterans' housing. These consisted of making surveys, measuring paving and curbs, giving street lines, measuring sewers, taking lines and grades, preparing plans and profiles, and making photographic negatives and other prints. The division of lots were plotted and the new buildings added to assessors' block plans. Areas flooded after heavy rains are being studied and recommendations made for improvements. Property owners were advised in regard to waterproofing foundations, grading property, and installing drains and valves.

At the end of 1947 there were 115.013 miles of accepted streets in Cambridge and 13.682 of unaccepted streets. .309 miles of streets were accepted during the year.

The total mileage of sewers in the City was 198.691, of which 96.977 miles are combined sewers; 61.318 miles, sanitary sewers and 40.396 miles, storm sewers. The total number of catch basins in the City is now 2,806.

WATER

WATER BOARD:

CLYDE O. RUGGLES, *PRESIDENT*
JOHN J. DOYLE
TIMOTHY W. GOOD
FRANK P. SCULLY
HOWARD M. TURNER

WILLIAM H. MCGINNESS, *ACTING GENERAL SUPERINTENDENT*

118 PERMANENT EMPLOYEES
3 TEMPORARY EMPLOYEES
6 DECEASED

APPROPRIATION: \$540,683.04
RECEIPTS: 658,095.41

The year 1947 showed a total pumpage of 5,885,564,000 gallons of water being pumped by our station. This exceeds the peak year of 1944 by more than 300,000,000 gallons. This increase in consumption can be attributed chiefly to the expansion of industry in the City and the use of water for air-conditioning equipment and more extensive use for high-speed production equipment. Cambridge was not restricted in its use of water as were many other sections of New England during the recent drought conditions of 1947. Fresh Pond Reservoir was drawn down daily which made available the underground glacial waters and increased the normal supply of the Reservoir by approximately 5,000,000 gallons per day.

The City now maintains approximately 160 miles of water mains. 2,000 feet of new main pipes were laid during the year. Eleven new hydrants were installed bringing the total number now in use to 1,453. New installations of services, 4 inches in size or larger, were installed to 20 different consumers.

After approximately 30 years of able leadership as General Superintendent of the Department the Honorable Timothy W. Good retired on June 1, 1947.



In making connections to the water main, the WATER DEPARTMENT now uses new methods. The main line is tapped under pressure and water pipes are connected without turning the water off. No one goes without water even for a short time. If some of the street trees need a face lifing, a forester from the PUBLIC WORKS DEPARTMENT comes out with his ropes and saw. Spraying and trimming street trees is being carried on all the time. The CITY ASSESSOR gives his property a careful check and sets its value for his yearly tax bill.

TAPPING A WATER MAIN
UNDER PRESSURE

TREE SURGEON AT WORK





Mr. Cambridge now shoulders part of the City's financial burden. He doesn't mind paying, but he expects good service for his money. When he thinks about it, he realizes he's getting a lot for his money. He can sleep undisturbed, knowing that in an emergency the FIRE DEPARTMENT can be at his door in almost nothing flat. A completely automatic fire alarm system kept in A-1 condition by the ELECTRICAL DEPARTMENT is hooked up to every part of the City. The Fire Department with its well-trained staff and some of the most modern fire equipment makes short work of the worst fire.

HEADQUARTERS OF THE AUTOMATIC FIRE ALARM SYSTEM

FIRE

JOHN F. COLLINS, CHIEF

221 EMPLOYEES

APPROPRIATION: \$722,709.31

RECEIPTS: 653.50

In 1947 there were 128 fires from which the loss was \$428,296.65. The per capita fire loss amounted to \$3.82. 2,741 fire alarms were turned in, of which 279 were false. There were 203 fewer alarms than in 1946 and 68 fewer false alarms.

A specially designed fog wagon was purchased from the U. S. Navy at a cost of \$2,975 with a real value set above \$10,000. This is the first piece of apparatus of its type used in any municipality of this area. A large quantity of mechanical foam was also acquired from federal surplus property and various equipment for use in fires of great magnitude. With this new equipment the Department can easily take care of fires such as those resulting from oils, gasoline, and aeroplane crashes. The members of the Department were kept at top-notch efficiency by frequent drills and instruction in the use of new equipment.

MUNICIPAL EMPLOYMENT OFFICE

FRANCIS D. COADY, AGENT

1 EMPLOYEE

APPROPRIATION: \$3,155.00

In 1947 the Municipal Employment Office had 863 applicants compared to 703 in 1946. 439 of these were placed in positions. The Department keeps in close touch by mail, telephone, and personal contact with employers in Cambridge and vicinity. This office is open to all Cambridge citizens seeking jobs.

POLICE

JOHN R. KING, CHIEF

209 EMPLOYES

2 DECEASED

APPROPRIATION: \$722,416.67

RECEIPTS: 24,252.40

Supervision of the new parking meters installed in 1947 provided an added activity for the Traffic Division of the Police Department. At the end of 1947 there were approximately 785 parking meters in operation. Income for the year was approximately \$40,000. Each meter brings in between \$1.75 and \$2.25 per week. Meters are enthusiastically supported by retail merchants as providing more parking space for shoppers.

Another innovation was the installation of "Traffic Call Systems" in Harvard Square and in Central Square. The officer in charge cautions both foot and vehicular traffic by means of a microphone and loudspeaker. This unique installation has cut down the number of pedestrian and automobile accidents at both of these points.

Licensing of all pinball machines by the Chief of Police was another new function of 1947. In accordance with a 1946 City Ordinance, the license for each pinball machine is \$15.00. \$3,825.00 have come in from this source.

On December 31, 1947 the Police Force included 175 patrolmen, 15 reserve patrolmen, 13 sergeants, 5 lieutenants, 3 captains, 8 civilian employees, and a chief. The City Missionary worked in close collaboration with the Police Department and attended many sessions of the Third District Court, counseling approximately 2,500 men and women.



The Fire Department is not to be outdone by the POLICE DEPARTMENT. The patrol cars with their two-way radios are Johnny-on-the-spot in case of trouble. The new parking meters are a lifesaver to anybody trying to find a place to park. Mrs. Cambridge can now drive almost to the door of her favorite shop. It's well worth a nickel for an hour's space at the curb. The new loudspeakers at Harvard and Central Squares keep things under control with no little humor. Anybody going through Harvard Square can't miss the directions of the traffic officer, and it's remarkable how traffic conditions have improved.

COLLECTING COINS FROM PARKING METERS

The Traffic Bureau made 3,602 criminal summonses and arrests during the year, and \$12,365.40 in fines were imposed by the Court. It issued 13,282 summonses for parking violations for which \$2,920.00 was paid in fines at Court for second and third offenses. There were 815 automobile accidents in which 1,149 persons were injured and 12 were killed.

Of the 733 complaints received by the Crime Prevention Bureau, 704 involved boys and 29 involved girls. Through the work of this Bureau many cases are handled without reaching Court. 114 Cambridge boys were brought into Court, however, and judged delinquent. The Bureau did much work in the recovery of stolen property and in cases regarding the neglect of children.

The Bureau of Criminal Investigation was responsible for returning to their owners 210 of the 239 automobiles stolen in Cambridge. In addition it recovered 65 automobiles in Cambridge stolen in other cities. The other divisions of this Bureau include Identification, Missing Persons, Claims, and Pawn. The Bureau of Identification made 395 investigations and made many hundred finger prints of persons arrested, for taxi operators' licenses, and for state and federal records. The Missing Persons Bureau reported 171 persons missing during the year of which 160 were returned. The Claims Department made a total of 291 investigations on such matters as cases against the City, side-walk signs, men drawn for jury duty, and cases before the Committee on Claims. The Pawn Department recovered \$16,000 worth of property, in the course of which it made 1400 visits to pawn shops, conducted 315 investigations, and made 16 arrests.



It was all very well not to have good street lights in horse and buggy days, but today everybody expects bright lights wherever they go. Big steps have already been taken and more are planned for bigger and better street lights. Many of the main streets have already been brightened up. Now you can see even a black cat before you hit it, and the streets are much safer for everybody. With a five-year street lighting improvement program well under way it is only a matter of time before brighter lights will be shining all over the City.

HAMPSHIRE STREET BEFORE AND AFTER INSTALLATION OF NEW STREET LIGHTS

ELECTRICAL

VINCENT L. MOYNIHAN, CITY ELECTRICIAN
22 EMPLOYEES
1 DECEASED
APPROPRIATION: \$65,595.34

The Electrical Department made improvements on the fire-alarm and police signal systems. Mutual Aid Alarms are direct now with the following cities and towns: Arlington, Belmont, Boston, Somerville, and Watertown.

2,494 fire alarms were received, of which 1,229 were bell alarms transmitted, and 1,265 were still-alarms. Nine of these were 2nd alarms and 3 were 3rd alarms.

During the year the Cambridge Electric Light Company replaced all the streetlights on Cambridge Street from Bridge Street to Webster Avenue with 15,000 lumen size lights. New lighting was also installed on Massachusetts Avenue from Bigelow Street to Waterhouse Street including several side streets. Lighting on sections of Mount Auburn, Garden, and Brattle Streets was also improved as well as other spot locations in the City.

New fluorescent lights were installed in the Main Library and in the Municipal Building. Rewiring, and other repairs were made at the City Hospital, the Sanatorium, the City Infirmary, several recreation field houses, the incinerator, the Hampshire Street Garage, the Filtration Plant, and the New Street Yards.



ONE
HOUR

ONE
HOUR
PARKING

EMERGENCY
REGULATIONS
NO
PARKING
8 TO 10 A.M.
4 TO 6 P.M.
AT OWNERS
EXPENSE

EXIT

ONE WAY

SUSPECT ST.

MAGAZINE ST.

WASHINGTON ST.

TAXI
STAND
NO
PARKING

NO
PARKING
WITHIN
20 FT. OF
R.R.
CROSSING
SNOW

NO
PARKING
WITHIN
20

WHITE PL

NO
ENTRANCE

ONE WAY

Everyone takes street signs for granted, but keeping them in good shape is a big job. Street signs are particularly important in a place like Cambridge which has so many out-of-town visitors. The Sign Painting Division of the PUBLIC WORKS DEPARTMENT is hard at work painting the new black and white metal signs which are replacing the old signs on street corners all over the City. They are specially designed to be visible at night and in all kinds of weather. Sign painting is only a drop in the bucket compared to all the other jobs of the Public Works Department.

SIGN PAINTING IN THE PUBLIC WORKS DEPARTMENT

PUBLIC WORKS

WILLIAM R. McMENIMEN, COMMISSIONER

423 EMPLOYEES

109 TEMPORARY EMPLOYEES

5 DECEASED

APPROPRIATION: \$1,510,580.16

RECEIPTS: 86,899.36

1947 was the first year of operation of the new Public Works Department, which combines a number of formerly independent departments under one department head for more efficient and economic operation. The Public Works Department is now made up of the following divisions:

1. *Street Maintenance*: responsible for repairing streets and sidewalks, sweeping streets with mechanized equipment and manual labor, removing debris, and keeping the streets free of snow and ice. Signs and traffic markings, including erection of street signs, traffic signs, and marking and painting of traffic lines are also its concern. This is the second largest division in terms of expenditures. Its annual expenditure amounted to \$308,686, about 22% of the total Department. \$256 was collected for various types of sign permits. A program of modernizing street signs is now in progress.

2. *Street Construction*: in charge of street resurfacing and the construction of sidewalks and driveways. Its annual expenditure amounted to \$65,727, or 5% of the total. Of this amount \$15,775 was reimbursed by the State and \$4,040, by the County, making the net cost to the City \$44,912. 4.3 miles of streets were resurfaced in 1947.

3. *Bridge Maintenance*: maintains and

operates the Third and Sixth Street draw bridges. Its expenditure was \$9,886, less than 1% of the total.

4. *Shops and Garages:* services and repairs all municipal automotive equipment, including gasoline, diesel-propelled, and stationary. In the sign shop, street signs, traffic signs, and other special types of signs and posters are constructed and painted. Shops and garages accounted for \$118,868, about 8½% of the Department's total.

5. *Sanitary — Ashes:* collects household ashes and general refuse free of charge, and commercial rubbish for a fee. Ashes and rubbish are disposed of in the municipal dump or incinerator. The 20 trucks of the Division collected approximately 300 loads a week—15,750 loads or 220,500 cubic yards for the year. This is the largest single division of the Department and accounted for \$352,177, about 25% of total expenditures. \$16,083 were collected for dump permits, and \$6,864 for ash collections.

6. *Sanitary — Offal:* collects household and commercial garbage and sells it to contractors. Its expenditure was \$108,514, about 8% of the Department total, but it collected \$28,622 by the sale of 6,390 loads of offal.

7. *Incinerator:* burns consumable material in the City incinerator. Paper and rags are salvaged. The \$26,675 of this division was about 2% of the total. \$10,412 were collected through the salvage of paper.

8. *Building Maintenance:* responsible for the repair and upkeep of municipal buildings. In its carpentry shop doors, benches, and windows are constructed



The Public Works Department has to take care of garbage and ash collection, street cleaning, snow removal, sewer and street repairs, upkeep of street trees, parks, and cemeteries, and maintaining City buildings. In order to do its job the Department has to own a large fleet of trucks and highway equipment. The home base is the Hampshire Street yards where tire repair is only a part of the complete service. The whole place is humming with activity now that City cars can get first-aid treatment as well as a complete overhaul within the four walls of their own shop.

TIRE INSPECTION IN THE MAINTENANCE DIVISION, PUBLIC WORKS DEPARTMENT

and office furniture repaired. 100 new type wooden benches were built for the parks, recreation areas, and totlots throughout the City and the Municipal Golf Course. Made in the City shop these benches cost only \$17 each against \$40 each if purchased outside. The expenditure of this division was \$74,826 or about 5% of the total.

9. *Building Operation*: responsible for heating and keeping municipal buildings clean. Its expenditure of \$47,162 accounted for about 3½% of the total.

10. *Sewer*: maintains our many miles of sanitary and storm water sewers. It is responsible for keeping catch basins clean and for constructing new sewers. Its expenditure amounted to \$123,268, about 9% of the total.

11. *Park Maintenance*: has charge of municipal parks, garden spots, and landscaped areas. Its \$57,882 expenditure was about 4% of the total.

12. *Forestry*: has charge of the planting of new trees, the removal of trees obstructing driveways and utilities, and the care of street trees in the City, including disease control. Its expenditure amounted to \$28,970, about 2% of the total.

13. *Cemetery*: has charge of the Municipal Cemetery on Coolidge Avenue and the Old Burying Ground at the corner of Massachusetts Avenue and Garden Street. Its expenditure of \$72,768 accounted for 5% of the total. An additional \$17,948 was spent for cemetery embellishments. Receipts for sale of lots and graves, burials, repairs and foundations, evergreens, etc. amounted to \$24,663.



Tires and test tubes — these are some of the things that Mr. Cambridge's tax dollar goes for. The City Health Department is working with the Cambridge T.B. and Health Association as part of the nation-wide effort to stamp out T.B. Mr. and Mrs. Cambridge are foolish if they don't take advantage of the free chest x-ray service. If they should be among the few who require treatment, the Cambridge Sanatorium overlooking Fresh Pond can offer them first-rate medical and surgical attention. Both its equipment and staff are tops. People come from all over for special treatment.

LABORATORY TECHNICIAN, CAMBRIDGE SANATORIUM

CAMBRIDGE SANATORIUM

BOARD OF HEALTH:

THOMAS H. HEATON, M.D., CHAIRMAN

WILLIAM T. HICKEY

WILLIAM P. McHUGH, M.D.,

SUPERINTENDENT

67 FULL-TIME EMPLOYEES

1 PART-TIME EMPLOYEE

1 DECEASED

APPROPRIATION: \$192,866.76

RECEIPTS: 100,458.54

Of the hospital's 100 beds the average occupancy for the year was 88%. Of the daily average number of patients 59 were males, and 29 females.

Of the 192 admissions to the Sanatorium in 1947, 104 were surgical cases. Patient turnover was high since private patients, after thoracic surgery or diagnosis, were transferred to their own hospitals for definitive treatment. 53 of the 192 admissions were Cambridge residents. 37 were readmissions. 30 of these were admitted for a second time, 2 for a third, and 1 for a fourth time. A significant improvement was noted, however, in the type of admission: a large number were in the minimal rather than in the most advanced stages.

The financial statement follows:

Year	Gross Oper- ating Cost	Receipts	Net Cost	Aver- age No. of Patient Patients	Net Cost Per Day
1943	\$112,961	\$46,088	\$66,892	76	\$2.45
1944	130,538	47,187	63,351	81	2.81
1945	151,168	91,879	59,289	87	1.88
1946	162,712	105,972	56,740	94	1.61
1947	186,147	100,459	85,689	88	2.68

These costs are considerably below the average for other sanatoria in this region.

In March 1947 a screening X-ray clinic was established at McCusker Center in order to provide greater X-ray service.



An emergency operation at the City Hospital! Everyone works with precision in the shiny tile operating room where the tense drama of life and death takes place. Mr. and Mrs. Cambridge are very impressed with the Hospital's friendly atmosphere, the starched white uniforms of the nurses, the spotless and shining corridors, the quiet and efficient manner in which everything is run. Bacteria hasn't got a chance in the new sterilizing room. The walls are lined with shimmering stainless steel cabinets, clear glass doors, and polished chrome fittings.

MODERN EQUIPMENT, CAM-
BRIDGE CITY HOSPITAL

OPERATION, CAMBRIDGE
CITY HOSPITAL



Approximately 1,800 people were X-rayed in this clinic and 36 cases of tuberculosis were found.

The Sanatorium used the antibiotic drug, streptomycin, as a method of treatment of certain types of tuberculosis. This is the first drug known to have exerted a definite influence on the course of certain types of tuberculosis in humans. The Sanatorium is participating in the research program to determine its exact value.

Dr. Richard Overholt and his staff have had many patients from other States and foreign countries referred to them for surgical treatment. A total of 295 surgical operations were performed, 31 on Cambridge patients. Cambridge citizens in need of thoracic surgery were always given preferential treatment.

The out-patient clinic continued to be very active. 1,417 individuals made a total of 2,339 visits for examinations and treatment. The number of active cases on the register totals 475, 42 more than in 1946.

ELECTION COMMISSION

THOMAS J. HARTNETT, *CHAIRMAN*

HARRY A. PENNIMAN, *SECRETARY*

ALICE E. McCARTHY

N. RUSSELL CAZMAY

2 PERMANENT EMPLOYEES

7 TEMPORARY EMPLOYEES

553 ELECTION OFFICERS, JANITORS, AND
COUNTERS

APPROPRIATION: \$39,260.00

On November 4, 1947, 38,697 votes were cast out of a total of 54,804 registered voters and 78,292 persons on the police listing. The tabulation of votes cast at this election was as follows:



Election time comes every two years. Here Mr. and Mrs. Cambridge have a chance to say how they want their City run. Their money helps pay the bills, and they should get good and efficient government for it. There's no use griping if they don't take an active part in their City affairs. By keeping up-to-date on the local issues and candidates they have an excellent chance to make democracy work in their own home town. Until they came to realize what an important part City government played in their own life Mr. and Mrs. Cambridge were pretty indifferent to City affairs.

VOTE FOR CITY COUNCIL

(Quota for Election 3744)

	<i>First Count</i>	<i>Final Count</i>
John D. Lynch	3851	3744*
Michael J. Neville	3491	3744*
Michael A. Sullivan	2481	3744*
Edward A. Crane	2433	3744*
W. Donnison Swan	2119	3744*
Joseph A. DeGuglielmo	2090	3744*
Hyman Pill	2044	3744*
Francis L. Sennott	2129	3688*
John J. Foley	2057	3312*
James J. Casey	1951	2738
Thomas M. McNamara	1930	2488
Rembert Stokes	1918	2159
Charles M. Fosgate	1823	2298
Christopher Carolina	1789	2012
Chester A. Higley	1735	1853
Francis X. McCann	847	900
Ralph W. Robart	701	764
E. Joseph McGrath	371	424
Charles H. Riemer	277	292
William J. Ackerly	213	230
James E. Landry	198	218
John P. Sousa	125	156
Arthur F. Blanchard	124	139
Joseph F. Tichanuk	97	102
Paul B. Anastos	88	129
Givern Livingstone	83	88
Edna L. Spencer	79	82
Edward J. Carson	77	77
Chrest E. Nikas	74	81
Manuel J. Furtado	69	74
Vasco A. Lima	63	63
George E. Squire	57	57
William A. McFarland	36	36
Felix Gilfedder	14	14
Invalid	1263	1263
*Elected		

VOTE FOR SCHOOL COMMITTEE

(Quota for Election 5275)

	<i>First Count</i>	<i>Final Count</i>
Bradley Dewey	5979	5275*
James J. Cassidy	3903	5275*
Margaret M. Kelleher	2880	5275*
Elizabeth Minot	2405	5275*
Thomas H. D. Mahoney	2626	5068*
Robert J. Reardon	2856	4665*
Roland E. Shaine	2322	3612
Kenneth de P. Hughes	2224	2554
Francis J. McCrehan	2172	3052
Alfred Vellucci	2145	2790
Russell A. Wood	1843	2242
Francis J. Good	1487	1759
Richard I. Morris	828	912
Frederick D. Doyle	800	936
Edward F. DeLuca	720	747
Dennis H. Sullivan	728	789
Joseph J. Corcoran	700	712
Edward J. McCabe, Jr.	306	310
Invalid	1773	1773
*Elected		

CITY COUNCIL

JOHN D. LYNCH, MAYOR
JAMES J. CASEY
JOSEPH A. DeGUGLIELMO
JOHN J. FOLEY
THOMAS M. McNAMARA
MICHAEL J. NEVILLE
HYMAN PILL
MICHAEL A. SULLIVAN
W. DONNISON SWAN

JOHN D. LYNCH, Mayor

JAMES J. CASEY

JOSEPH A. DeGUGLIELMO



EMPLOYEES APPROPRIATION		
MAYOR'S DEPARTMENT	3	\$12,584.67
CITY COUNCIL	9	38,000.00
CITY MESSENGER	1	3,685.00
CERK OF COMMITTEES	1	4,502.41

The City Council serving for 1947 was the third Council to be elected since the adoption of the Council-Manager form of government in the fall of 1941. Of the 52 ordinances passed by the City Council during 1947 one of the most important is the acceptance by the City of the retirement law passed by the General Court which permits policemen and firemen to retire at the age of 50 and makes retirement compulsory at the age of 65. Another important piece of legislation passed in 1947 was the law which put City employees, with the exception of policemen, firemen, and school teachers, on a forty-hour week.

In addition to regular Council meetings many meetings were held of the various standing committees of the Council.

CITY CLERK

FREDERICK H. BURKE, CITY CLERK
8 EMPLOYEES
APPROPRIATION: \$25,112.00
RECEIPTS: 12,468.65

In 1947 the number of births was the largest in the City's history 4,103 children were born in Cambridge hospitals,

JOHN J. FOLEY

THOMAS M. McNAMARA

MICHAEL J. NEVILLE



HYMAN PILL

MICHAEL A. SULLIVAN

W. DONNISON SWAN



The City is run by the CITY COUNCIL. The Council meets once a week in regular session and many other times for special committee meetings. The CITY CLERK and CLERK OF COMMITTEES are kept busy with the business of these meetings. Running the government is no cinch. All the Councilors devote a lot of time to the job. The first Council meeting that Mr. Cambridge attends makes him curious to know more about what makes the wheels go 'round. He decides to visit City Hall and find out what it's all about. Most of the administrative departments are either in City Hall or in the Annex two blocks away.

and 1,282 children of Cambridge parents were born in out-of-town hospitals. Vital statistics for the past ten years are as follows:

YEAR	BIRTHS	MARRIAGES	DEATHS
1938	2,829	1,455	1,686
1939	2,816	1,580	1,691
1940	3,150	1,891	1,803
1941	3,505	2,073	1,752
1942	4,376	2,207	1,771
1943	4,720	1,795	2,005
1944	4,376	1,684	1,766
1945	4,308	1,678	1,886
1946	5,080	2,289	1,856
1947	5,385	2,076	1,936

Revenue received by the City Clerk during 1947 is as follows:

LICENSES AND FEES	
Sporting Licenses	\$ 4,834.00
Dog Licenses	4,234.00
Marriage Licenses	3,816.00
Slaughter House Licenses	2.00
Sporting Fees	630.50
Dog Fees	398.00
Duplicate Dog Tags	8.00
Transfer of Dog Licenses	1.00
Certified Copies	792.43
	\$14,715.93

RECORDING FEES	
Mortgages	\$ 6,515.97
Married Women's Certificates	1.75
Business Certificates	204.00
Business Certificate Withdrawals	34.00
Physicians' Certificates	3.00
Reporting Congenital Deformities	9.00
Chiropody Certificates	.50
Optometry Certificates	1.50
Sale of General Ordinances	10.00
Sale of Zoning Ordinances	14.00
Sale of Building Code Ordinances	26.00
Factor's Lien	1.00
	\$6,820.72
Total	\$21,536.65

The sum of \$4,834 received for Sporting Licenses was paid over to the State Division of Fisheries and Game, and the sum of \$4,234 received for dog licenses was paid over to the Middlesex County Commissioners.



Mr. Cambridge takes a look in at the CITY MANAGER'S OFFICE where all municipal activities are coordinated. He sees other Departments at work. The BUDGET EXAMINER prepares the annual City budget. The CITY SOLICITOR and his legal staff are always on the alert for new State legislation affecting the City. Mr. Cambridge views the City's future from maps and charts at the PLANNING BOARD. The CUSTODIAN OF FORECLOSED PROPERTY sells land which the City gets by tax foreclosure. The INDUSTRIAL COMMISSION manages City-owned land on the riverfront and, incidentally, publishes a valuable brochure and indexed street guide to Cambridge.

THE BUDGET EXAMINER AND CITY MANAGER CHECK THE CITY BUDGET

CITY MANAGER'S OFFICE

JOHN B. ATKINSON, CITY MANAGER

4 EMPLOYEES

APPROPRIATION: \$24,848.19

The program in effect since 1942 of a sound financial policy for the City was continued in 1947. The tax rate was lowered from the 1946 rate of \$35.80 to \$35.50, in spite of the upward trend in other Massachusetts municipalities. This brought the total reduction to \$10.80 from the 1941 rate of \$46.30. Debt was further reduced and a pay-as-you-go policy was continued in regard to capital expenditures. Maintaining a high level of income from various sources was stressed. Taxes were promptly collected and short-term borrowing was kept to a minimum.

Much new equipment was purchased for various City departments, much of it at great savings from war surplus. The reorganization of numerous City functions into the Public Works Department and streamlining of the Recreation Department made for greater efficiency in administration.

1947 saw the beginning of a program to bring up-to-date the older parts of the City's physical plant and to extend facilities where needed. A program of modernizing recreational areas and providing additional ones was undertaken. Much work was done in modernizing City buildings.

A great deal of time was spent on developing a housing program for Veterans, and plans were begun by the Housing Authority for several hundred permanent veterans' housing units.



Lots of paper work is necessary to keep things running smoothly. Payrolls, schedules, requisitions, purchase orders, personnel records — lists, tables and tabulations — must be checked and re-checked. All the City's supplies are purchased through a central PURCHASING DEPARTMENT. The CITY AUDITOR checks to see that the funds are O.K. The CITY TREASURER collects the taxes and pays the bills. He takes care of short-term borrowing and paying off bonded debt. Licenses issued by the LICENSE COMMISSION for all types of business are a good source of income.

A PAYROLL IS CHECKED IN THE AUDITING DEPARTMENT

CLERK OF COMMITTEES

FORREST L. GOULD, CLERK
1 PERMANENT EMPLOYEE
APPROPRIATION: \$4,271.31

During 1947 the Clerk of Committees serviced Committee meetings as follows: Committee on Finance, 15 meetings; Ordinances, 7; Claims, 4; Roads and Bridges, 11; Public Safety, 19; Veterans Housing, 5; Veterans' Housing Advisory Committee, 2; Public Celebrations, 4; Public Service, 5; Special Committee on Traffic, 4; Special Committee on Taxi-Cab Rates, 4; and Special Committee on On-job training, 3. The Clerk of Committees also serviced the Special Hearing on Taxi-Cab Rates and Stands.

Many administrative functions such as handling Blue Cross and Blue Shield payroll deductions, and organizing contributions for social agencies are handled by the Clerk of Committees.

LAW

JOHN A. DALY, CITY SOLICITOR
MOSIER B. GOLDBERG, ASSISTANT
J. HENRY SMITH, ASSISTANT
2 FULL-TIME EMPLOYEES
3 PART-TIME EMPLOYEES
APPROPRIATION: \$21,436.20

The most important single piece of litigation which the Law Department handled during 1947 was the so-called taxicab rate case before the Supreme Court in which the Law Department represented the City government and was successful in upholding the validity of an ordinance fixing both maximum and minimum taxi rates in the City of Cambridge.



Our Mr. Cambridge knows that the City has a lot of mechanized equipment, such as that of the Fire and Police Departments and Public Works Department, but he had no idea how much office work at City Hall was done by modern machinery. Down in the basement a small Multilith printing press is in use every day turning out all kinds of forms and reports in quantity. There's an ozalid machine for making prints of engineering drawings, maps, plans, and other forms. Addressograph equipment helps in getting out thousands of tax and water bills in record time.

CITY MULTILITH PRESS IN OPERATION

Another important activity of the Department was the legal aspects of the purchase of parking meters and their installation. Particular attention was given to legislation relating to Veterans' Housing. Legislation in the General Court affecting Cambridge was closely followed and Cambridge was represented in all matters involving its interests.

Approximately \$10,000 was collected from accounts due to the City. 355 cases of this type were entered in court. Claims for damage against automobilists who collided with safety islands, demolished parking meters, or hit municipal automobiles brought in \$1,863. Payment made for accident cases was approximately \$8,681.

PLANNING BOARD

FREDERICK J. ADAMS, CHAIRMAN
EDGAR W. DAVIS
ALDRICH DURANT
JOHN F. FERRICK
J. W. GREER
JOSEPH GUINEY
JUSTIN HARTZOG

2 PART-TIME EMPLOYEES

3 FULL-TIME EMPLOYEES

APPROPRIATION: \$16,515.00

RECEIPTS: 16.00

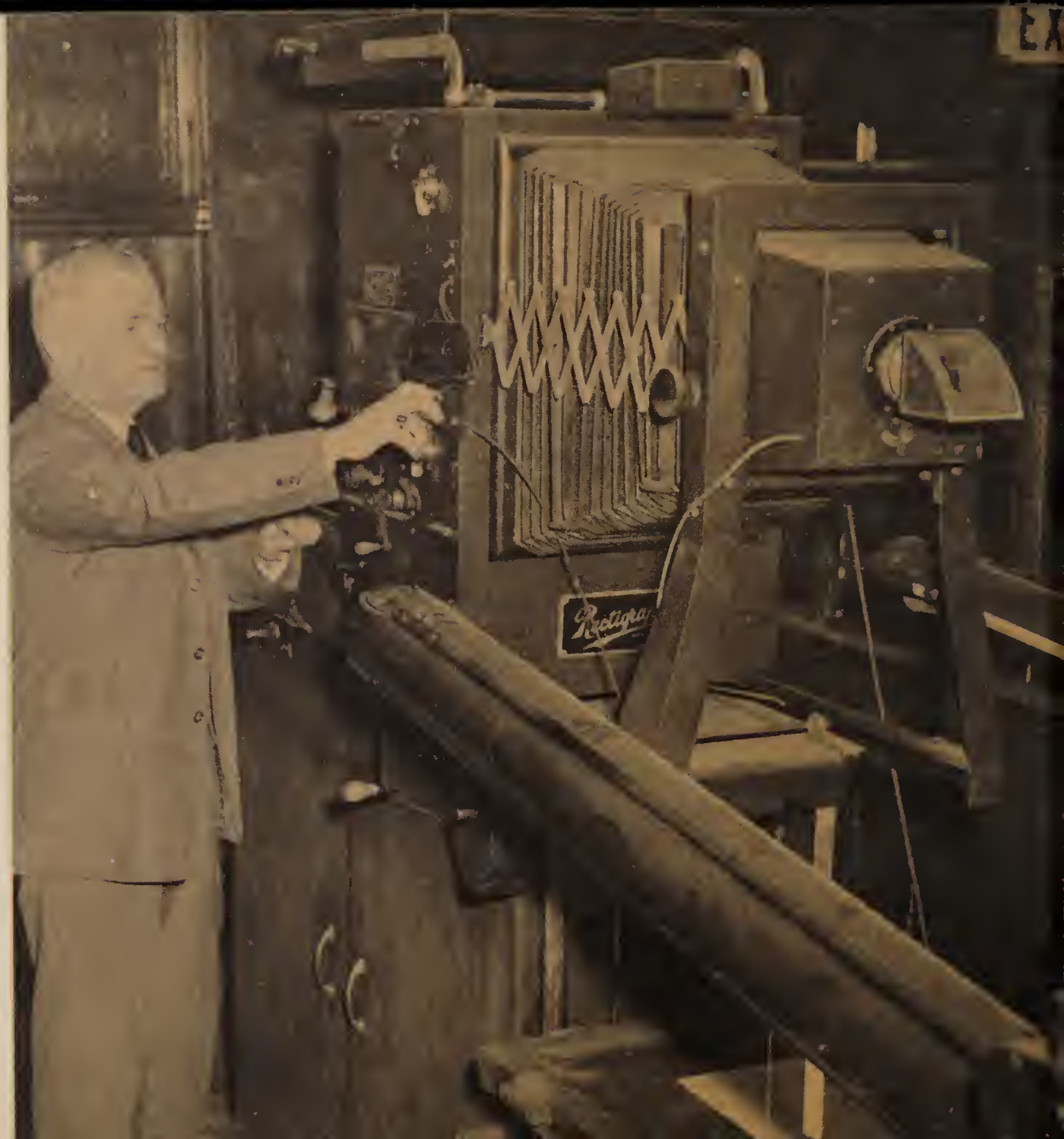
At fifteen meetings throughout the year the Planning Board discussed many subjects vital to the development of Cambridge. The publication of the Board's City-wide analysis of recreation facilities early in the year was followed by recommendations to the City Manager on small areas suitable for immediate development as small Playgrounds and Totlots without requiring the removal of any existing housing. Many of these were adopted by the City Council

in the course of the year. Detailed plans were made for the remodeling of various playgrounds and the development of several new ones. Most of the play areas which were in the planning stage in 1947 are in operation in 1948. In a few cases land was not available or legal delays were encountered, so that development was deferred until 1948 or later.

In the field of traffic and transportation a detailed plan for an industrial highway to provide better truck access to industrial areas and to route heavy traffic from residential streets was undertaken. Studies were made on the provision of off-street parking facilities in the Central Square area.

The staff prepared a detailed study of possible housing sites for permanent veterans' housing for the Veterans' Housing Advisory Committee. This list is the basis for the Housing Authority's selection of housing sites.

The Board held hearings on two applications for changing of the zoning law and considered three applications for permission for cases to be reheard by the Board of Appeal. Other studies on which work was done include the development of the industrial area of West Cambridge, an analysis of residential neighborhoods as a basis for a long-range rehabilitation and slum clearance, a survey of important capital outlay needs of the City, a map of all City-owned property, and a compilation of petitions for zoning variances. All of the studies being made are leading toward the formulation of an overall development plan for Cambridge.



EX

Mr. Cambridge happens to be a World War II veteran, as are 14,000 other Cantabrigians. Thousands have had free photostats made of their discharge papers. If he happens to lose his discharge papers, a copy is on file with the VETERANS' SERVICE. The Veterans' Service is set up to do all it can to put the veteran on the right track. Many veterans from previous wars are drawing benefits through the VETERANS' BENEFITS Department. Another Department which Mr. Cambridge was surprised to hear about is the MUNICIPAL EMPLOYMENT AGENCY which tries to find jobs for Cambridge people looking for work.

MAKING A PHOTOSTAT

VETERANS' SERVICE

JAMES F. HUGHES, DIRECTOR

2 EMPLOYEES

APPROPRIATION: \$7,546.16

46,734 calls for service were handled of which 27,356 were for photostats of Veterans documents. The others concerned inquiries on such matters as allotments, burials, housing, legal aid, financial matters, medical benefits, employment, and education. The total number of cases which the Department handled in 1947 was about 25% less than those handled in 1946.

The offices of the Federal Veterans' Administration, the Massachusetts State Department of Education which approves training programs, and the Veterans' Service Department are all in McCusker Center. Under this arrangement Veterans' affairs are most conveniently and quickly handled.

The Department acted as Liaison Headquarters in the Repatriation of World War II Overseas Dead. During the year 7 Cambridge Veterans were returned of a total of about 190 expected. Each body was met at the railroad, and an Escort and Guard of Honor were provided until interment.

In addition to its other activities the Department acted as Liaison between the Veterans' Re-employment Rights Division of the United States Department of Labor and Cambridge Veterans.



No one of us is getting any younger. The City now spends a lot of money on services for children, but much more will soon be required for recreation and other needs of older people. Twenty years from now there will be a much larger number of people over 60. Mr. Cambridge has often passed by the CITY INFIRMARY in its beautiful location on Fresh Pond. The City takes care of many old people here and aids others through the Welfare Department's Bureau of OLD AGE ASSISTANCE. The Welfare Department also administers AID TO DEPENDENT CHILDREN and GENERAL RELIEF. The CITY PHYSICIAN is always on call to aid sick people on welfare.

GAME AT RINDGE FIELD HOUSE

VETERANS' BENEFITS

TIMOTHY J. SULLIVAN, AGENT

4 EMPLOYEES

APPROPRIATION: \$130,742.76
RECEIPTS (STATE REIMBURSEMENT): 61,199.74

The activities of the Veterans' Benefits Department comprise caring for Veterans and their dependents who are eligible for Veterans' Benefits, aiding Veterans in helping them to plan their future, encouraging them to take advantage of the G. I. bill, cooperating with private social agencies in this work, visiting homes and hospitals, helping to find employment for Veterans, and caring for Veterans' graves in Cambridge cemeteries.

In 1947 over 160 benefit cases, representing about 400 persons, were handled monthly and a total of \$119,970.72 in payments was granted.

Each month shows an increase in the number of applications for ordinary benefits. The pressure for emergency assistance continues to be heavy. A considerable increase in requests for medical care has evolved, as the average family income is used more and more for basic needs.

OLD AGE ASSISTANCE

JAMES E. FINNEGAN, AGENT

JOSEPHINE T. NELLIGAN, SUPERVISOR

8 EMPLOYEES

APPROPRIATION: \$1,159,546.36
RECEIPTS: 931,632.34
CITIES & TOWNS: 6,441.12
STATE: 434,115.78
FEDERAL GRANTS: 490,812.35
OTHER: 263.09

On January 1, 1947, there were 1,699 cases on the rolls under the Old Age



We didn't always have what we've got today. Our City Government has taken a long time to come of age and offer all the services which a lot of us either take for granted or don't even know about. It has been evolving for the last three hundred years to meet the needs and interests of Cambridge citizens. Many generations of public spirited men and women have given a lot of attention to municipal affairs in order to give us the high standards of City Government we now enjoy. As Grandpa Cambridge says to the new Master Cambridge, "But the job isn't finished yet. It's up to you to carry on."

"THE JOB ISN'T DONE YET"

Assistance Law. During the year 426 cases were added, making a total of 2,125 cases aided in the course of the year. However, 343 cases were closed, leaving 1,782 cases on the rolls on December 31, a net increase during the year of 83 cases.

On December 31, 1944, 1,527 cases were on the rolls. The actual increase in number of cases from that date to the end of 1947 was only 17%. The rise in the net cost to the City of Old Age Assistance, however, is shown on the following table:

OLD AGE ASSISTANCE		
YEAR	1944	1947
Total Cost	\$774,714	\$1,136,767.54
Federal grants	332,487	490,812.35
Reimbursements*	311,367	440,819.99
Net Cost to City	\$130,860	\$ 205,135.20
Index Number of Net Cost to City	100	156
*By State and Other Cities and Towns		

The State Legislature has gradually broadened the scope of social benefits in the Commonwealth. The monthly allowance for Old Age Assistance has been raised from \$30 to \$40. In Cambridge it averages around \$56 per person. The eligible age for this allowance has been reduced from 70 to 65 years. Bills have also been passed which greatly increase the exemption of children to support their parents. These factors, as well as the increased number of cases, have caused the 56% increase in the City's share of Old Age Assistance since 1944.

GENERAL RELIEF

BOARD OF PUBLIC WELFARE:
PETER J. CAHILL, CHAIRMAN
GEORGE McLAUGHLIN
JAMES F. MOHER

JAMES E. FINNEGAN, AGENT

14 EMPLOYEES

APPROPRIATION: \$286,540.78

RECEIPTS: 49,601.57

CITIES & TOWNS: 7,186.06

STATE: 41,349.31

OTHER: 1,066.20

On January 1, 1947, there were 279 cases on the General Relief rolls. During the year 381 cases were added, and 340 cases closed, leaving a net total of 320 cases on December 31, or a net increase of 41 cases. A total of 660 cases were aided. Since December 31, 1944 there has been an increase of 25%.

The following table shows the 1947 costs of General Relief compared to the war-time low of 1944.

GENERAL RELIEF

YEAR	1944	1947
Total Cost	\$202,887	\$254,255.50
Reimbursements	70,562	49,601.57
Net Cost to City	\$132,325	\$204,653.93
Index Number of Net Cost to City	100	156

CITY PHYSICIAN

PATRICK J. FLEMING, M.D.

3 PART-TIME EMPLOYEES

APPROPRIATIONS: \$6,285.00

The City Physician Department, with headquarters in McCusker Center, continued to provide daily 24-hour service

for the indigent. All ordinary calls were visited during the day-time hours and emergency cases were attended at night. The practice of dispensing medicine to welfare recipients was continued.

1,486 cases were attended in the City Infirmary. 1,535 house calls were made, and 985 office visits.

In addition to their medical duties the City Physicians are frequently called upon for advice in other matters in family life including court cases and personal advice. Police calls and retirement examinations are also handled by the City Physician.

AID TO DEPENDENT CHILDREN

JAMES E. FINNEGAN, AGENT

2 EMPLOYEES

APPROPRIATION: \$301,300.00

RECEIPTS: 216,090.09

STATE: 111,390.15

FEDERAL GRANTS: 104,659.99

OTHER: 39.95

Under the State Aid to Dependent Children Law 286 cases were being carried on January 1, 1947. 136 cases were added during the year, making a total of 422 cases. 328 cases were left on the rolls on December 31, or a net increase of 42 cases.

The increase in the Aid to Dependent Children welfare roll began in 1945. From December 31, 1944 to December 31, 1947 the net case increase was 110, or 50% in that period.

The increase in costs from the war-time low of 1944 to 1947 is shown below:

AID TO DEPENDENT CHILDREN

Total Cost	\$196,175.00	\$400,820.97
Federal grants	51,851.00	104,659.99
Reimbursements*	72,334.00	111,430.10
Net Cost to City	\$ 71,980.00	\$184,730.88
Index Number of Net Cost to City	100	257

*By State and Other Cities and Towns

The index number shows the net cost to the City increased 157% — more than one and one half times in this period. In 1947 a State Law was passed authorizing the State Commissioner of Welfare to set up budgets for the cities' Aid to Dependent Children. The cities must either conform to these budgets or lose all State assistance. The standards set by this law frequently result in families receiving aid far in excess of the breadwinners' earnings. In some instances families have separated because the absence of the bread-winner results in a more substantial income than his presence.

At the close of 1947 approximately 4% of the population of Cambridge was receiving public assistance from the City in the form of either Old Age Assistance, General Relief, or Aid to Dependent Children. This is in addition to the number receiving unemployment insurance and benefits from the G. I. Bill of Rights and charitable sources. Consequently one person is being supported for every 25 persons who live in Cambridge. Expressed in terms of the wage earners in the City, one person in

the City is being supported by approximately every eight wage earners. With this welfare load in a time of general prosperity, the prospects for a depression year indicate an unsupportable load on City tax sources unless additional sources for welfare funds are found by the State Legislature to supplement the City's income.

INFIRMARY

BOARD OF PUBLIC WELFARE:
PETER J. CAHILL, CHAIRMAN
GEORGE A. McLAUGHLIN
JAMES F. MOHER
WILLIAM C. CONWAY, SUPERINTENDENT
24 FULL-TIME EMPLOYEES
2 PART-TIME EMPLOYEES
1 DECEASED
APPROPRIATION: \$101,137.90
RECEIPTS: 27,531.19

During 1947 there were 263 admissions to the City Infirmary and 242 discharges. At the end of the year there were 204 residents which included 130 men, 63 women, and 11 children. Shelter was provided during the year for 8 families who had been evicted from their homes and for 63 children including those of the evicted families and those brought in by police and court officers as neglected children pending court action. 37 residents of the Infirmary died in the course of the year.

Improvements made include a new refrigerator system, a hot water storage tank, and major repairs in the boiler room.

ASSESSORS

THOMAS F. GIBSON, CHAIRMAN
THOMAS E. AHERN
JOSEPH GUINEY
5 PERMANENT EMPLOYEES
11 TEMPORARY EMPLOYEES
APPROPRIATION: \$38,015.90

In 1947 the total assessed valuation of real and personal property in the City was \$273,869,974.07. \$190,927,150.00 or 70% of this was taxable. This marks an in-

crease in taxable property of 9% over 1946 when the taxable assessed valuation was \$175,095,000.

In 1947 the tax rate was reduced to \$35.50, a reduction of \$.30 over the 1946 rate of \$35.80. Cambridge was one of the few cities in the Commonwealth to reduce its tax rate in 1947. It was the only City in the State to reduce its tax rate for 6 consecutive years from 1941 through 1947, when it reduced its rate by \$10.80.

appropriations and estimated receipts

APPROPRIATIONS

	1941	1947
City	\$ 7,665,143.97	\$ 7,178,443.69
School	1,886,789.93	2,350,065.36
County	260,337.51	325,574.09
State Tax and Assessments	919,600.95	605,110.94
Judgments	28,010.33	1,115.07
Deficit in Overlay	91,135.09	34,549.54
Overlay	121,416.81	126,575.32
Total Appropriations	\$10,972,434.59	\$10,621,434.00

ESTIMATED RECEIPTS

Loans	\$ 675,000.00	
Departmental	1,200,000.00	\$ 2,113,003.01
Authorized by Commissioner		75,000.00
From State.		
State Income Tax	554,629.62	735,667.50
Corporation Tax	412,651.83	561,997.68
Over Estimates	878.62	298.66
Gasoline Tax	250,981.04	111,650.97
Meal Tax		25,300.00
Total Estimated Receipts	\$ 3,094,141.11	\$ 3,770,048.17
Polls	66,576.00	73,472.00
Total Estimated Receipts and Polls	\$ 3,160,717.11	\$ 3,843,520.17
Total Appropriations	\$10,972,434.59	\$10,621,434.00
Less: Polls and Estimated Receipts	3,160,717.11	3,843,520.17
Tax Levy on Property	\$ 7,811,717.48	\$ 6,777,913.83
Tax Rate	\$46.30	\$35.50

Income and expenditures of the Water Department are not shown here because they do not figure in the setting of the tax rate.

BUDGET EXAMINER

OWEN F. McCALL, BUDGET EXAMINER

2 EMPLOYEES

APPROPRIATION: \$6,529.92

The chief function of the Budget Examiner is to prepare the budget requirements from City departments for submission to the City Manager and the City Council, checking for accuracy and completeness.

In 1947 much work was done in setting up a personnel file system. Pertinent data concerning all City employees is now included on standardized cards in this system.

The Budget Examiner is in charge of the administration of the Apprentice training program under the G. I. Bill of Rights. At the end of 1947 12 men were receiving apprentice training.

Salary increases and changes in job status of City employees were among the other duties handled by the Budget Examiner.

TREASURY

FREDERICK J. REARDON, TREASURER AND COLLECTOR

26 EMPLOYEES

6 PART-TIME EMPLOYEES

APPROPRIATION: \$71,086.42

The 1947 record for collection of taxes continues to be high. At the end of 1947 only 4.4% of the \$6,320,111.15 tax levy on real estate was still outstanding. 3.0% of the \$74,534,000 poll taxes was still outstanding, and 6.4% of the \$246,174.72 motor excises was uncollected. 3.0% of the personal tax levy of \$461,118.38 was outstanding.

balance sheet

December 31, 1947

CITY REVENUE ACCOUNTS

ASSETS

Cash	\$ 641,623.53
Cash Discrepancy —	
Andrew P. Carroll, Collector	266.43
Petty Cash	460.00
Accounts Receivable:	
Property Taxes:	
Current year	\$268,825.78
Prior years	1,627.25
Poll Taxes:	
Current year	8,023.00
Prior years	3,732.00
Motor Vehicle Excise:	
Current year	15,841.10
Prior years	519.12
	298,568.25
Assessments:	
Sewer ..	154.60
Sidewalk	2,772.41
Tax Titles	38,911.07
Tax Possessions	31,971.90
Departmental	486,722.05
Revenue Deficit	138,036.11
State Assessments	23,733.09
Federal Grants, Tuberculosis	
Control	121.64
Overlay Deficits	65,393.93
	\$1,728,735.01

TEMPORARY ACCOUNTS

Cash	\$ 55,749.59
	\$ 55,749.59

WATER DEPARTMENT

Cash	\$ 969,148.30
Accounts Receivable	73,464.18
	\$1,042,612.48

LIABILITIES AND RESERVES

Appropriation Balances	\$ 679,879.50
Overpayments	135.64
County Tax	43,292.76
State Assessments	118,660.42
Trust Funds Income	5,887.21
Grants and Gifts	9,576.30
Federal Grants — Cadet	
Nurses' Training Corps	3,564.90
Reserved for Appropriation	20,933.78
Reserved until Collected	576,892.25
Reserve for Petty Cash	460.00
Reserve for Cash Discrepancy	266.43
Reserved for Abatement of Taxes	42,768.72
Overlay Surplus	70.20
Surplus Revenue	226,346.90
	\$1,728,735.01

Guarantee Deposits	\$ 12,621.25
Agency	43,128.34
	\$ 55,749.59

Appropriation balances	\$ 279,178.56
Guarantee Deposits	1,355.00
Reserved for Appropriation	688,614.74
Reserved until Collected	73,464.18
	\$1,042,612.48

balance sheet (continued)

NON-REVENUE ACCOUNTS

Cash	\$ 112,420.93
Loans Authorized ..	1,500,000.00
Federal Grants —	
Construction —	
Cash	38,587.50
	<u>\$1,651,008.43</u>

Appropriation balances	\$1,610,901.64
Reserved for Appropriation	1,519.29
Construction Projects —	
Federal Grants	38,587.50
	<u>\$1,651,008.43</u>

DEFERRED ACCOUNTS

Apportioned Sewer Assessments, not due	\$242.51
Apportioned Sidewalk Assessments, not due	393.89
	<u>\$636.40</u>

Apportioned Sewer Assessments Revenue Due 1948	\$242.51
Apportioned Sidewalk Assessment Revenue Due 1948 to 1955	393.89
	<u>\$636.40</u>

DEBT ACCOUNTS

Commissioners of Sinking Funds, outside	\$ 166,000.00
Net Funded, or Fixed, Debt, outside	1,380,500.00
Net Funded, or Fixed, Debt, inside	1,036,500.00
Commissioner of Sinking Funds, General	26,564.88
	<u>\$2,609,564.88</u>

Outstanding Loans, outside debt limit	\$1,546,500.00
Outstanding Loans, inside debt limit	1,036,500.00
Sinking Fund Surplus	26,564.88
	<u>\$2,609,564.88</u>

TRUST AND INVESTMENT FUNDS

Trust Funds in custody of Treasurer	\$ 377,590.38
Trust Funds in custody of Trustees	21,000.00
Investment Funds in custody of Treasurer	1,320,485.73
Trust Fund (principal used by City)	10,000.00
	<u>\$1,729,076.11</u>

Welfare Funds	\$ 14,116.41
School Funds	2,400.77
Library Funds	44,604.48
Cemetery Perpetual Care Fund	316,468.72
Daniel White Charity Fund	11,000.00
Dowse Institute Fund	10,000.00
Contributory Retirement System Fund, Act of 1931	\$ 227,031.81
Contributory Retirement System Funds, Act of 1936	1,093,453.92
	<u>1,320,485.73</u>
Sanders Temperance Fund	10,000.00
	<u>\$1,729,076.11</u>

During the year the City debt was reduced by \$616,000 to a new low of \$2,814,000. This is a reduction of over \$8,000,000 from the \$11,000,000 debt which the City owed at the beginning of the Councillor-Manager (Plan E) form of government in 1942. \$1,200,000 was borrowed in short-term notes at an interest charge of only \$2,340.52 This obligation was paid off before the end of the year.

INDUSTRIAL COMMISSION

FRANK H. TOWNSEND, CHAIRMAN
 PERCY A. BENNETT
 CHARLES M. FOSGATE
 APPROPRIATION: \$950.00

In 1947 many new industrial and commercial buildings were completed, and several started which will be completed in 1948. This was particularly true in the industrial area between Concord Avenue, the Belmont line, the Concord Turnpike, and the Alewife Brook Parkway, which is rapidly becoming a warehousing and distributing center.

Ten thousand map brochures, advertising Cambridge as a center of history, education and industry, with stress on the City land on the waterfront which the Industrial Commission has for sale or for lease were printed and distributed.

Present high building costs have prohibited the proper development of the City-owned land on Commercial Avenue, which is a very desirable industrial site. Considerable interest has been shown in this land by nationally known concerns with which discussions are still in progress.

PURCHASING

JOHN H. CORCORAN, PURCHASING AGENT

6 PERMANENT EMPLOYEES

1 TEMPORARY EMPLOYEE

APPROPRIATION: \$19,456.21

The general price structure for all commodities is almost triple today what it was in 1939. The Purchasing Department's policy during 1947 was to purchase comparatively small quantities as needed. However, many small items of office supplies and stationery are purchased in bulk in order to take advantage of quantity prices. Lower prices on many items were also obtained for the first time in 1947 on a contract basis: milk, bread, ice cream, penicillin, streptomycin, and other drugs and pharmaceuticals. Savings made by contract purchase of bread alone amount to approximately \$3,000 a year.

The installation of the new parts department at the Public Works Garage will permit larger quantity purchases of automotive supplies. Such items as denatured alcohol, tire chains, tires, and lubricating oils are already bought in quantity.

The revolving fund of \$45,000 permits the Purchasing Department to buy items in quantity at favorable prices and to store them until needed by various City departments. Many war surplus items which were purchased by the City at great savings in 1947 were obtained through this fund. In line with the policy of replacing out-worn equipment many larger items such as automobiles, trucks and public works and hospital equipment were bought from war surplus at the appreciable savings of over \$200,000.

financial statement

GENERAL

Assessed Net Valuation including Motor Vehicles	\$190,927,150.00
Total Bonded Debt	2,839,000.00
Water Debt included in Total Debt	256,000.00
Sinking Fund	166,000.00
Net City Debt	2,417,000.00
Tax Notes Outstanding	None
Loans Against Tax Titles	None

Temporary Loans in Anticipation of Revenue Negotiated and Paid During 1947

BORROWED	DUE AND PAID	AMOUNT	DISCOUNT	COST
May 5	October 7	\$700,000	.58%	\$1,849.13
June 18	August 18	500,000	.58%	491.39
	Total	\$1,200,000	—	\$2,340.32

BONDED DEBT PAID IN 1947

General	\$ 459,000.00
Sinking Fund	115,000.00
Water	42,000.00
TOTAL	\$ 616,000.00

1947 TAX LEVY

Personal	\$ 461,118.38
Real Estate	6,320,111.15
TOTAL PERSONAL AND REAL ESTATE	\$6,781,229.53
Collections and Abatements	6,512,394.70
OUTSTANDING DECEMBER 31, 1947	3.96% \$ 268,834.83
1947 Motor Levy to December 31, 1947	246,174.99
Collections and Abatements	230,333.65
OUTSTANDING DECEMBER 31, 1947	6.43% \$ 15,841.34
1947 Polls Levy	74,534.00
Collections and Abatements	66,469.00
OUTSTANDING DECEMBER 31, 1947	10.82% \$ 8,065.00
Tax Takings by City in 1947	\$ 6,961.05
Added to Tax Titles by Previous Title	12,226.00
Fees Collected in 1947	5,095.72
Interest Collected on Taxes in 1947	5,596.36

CASH

Cash on Hand December 31, 1946	\$ 2,103,855.02
Cash Receipts for the Year Ending December 31, 1947	14,433,908.28
TOTAL CASH FOR THE YEAR ENDING DECEMBER 31, 1947	\$16,537,763.30
Cash Expenditures for the Year Ending December 31, 1947	14,720,233.45
CASH BALANCE DECEMBER 31, 1947	\$ 1,817,529.85

financial statement (continued)

CEMETERY TRUST FUNDS

	Savings Deposits	Securities Par Value	Total
On hand at beginning of year 1947	\$23,242.24	\$292,000.00	\$315,242.24
On hand at end of year 1947	\$16,468.72	\$300,000.00	\$316,468.72
Withdrawn from savings deposits \$ 6,773.52		Purchase of securities, par value \$10,000.00	
Sale of securities, par value	2,000.00	Premium on purchases	1,850.00
Bequests	2,813.00	Accrued interest on purchases	28.26
Deed in trust	10.00	Costs on purchases	26.97
Income	8,014.64	Transferred to City	7,705.93
	<u>\$19,611.16</u>		<u>\$19,611.16</u>

CASH ACCOUNT, CEMETERY TRUST FUNDS

Savings Deposits December 31, 1946	\$23,242.24
Deposits Received for Perpetual Care	2,823.00
Income on Investments	8,014.64
Sale of Securities	2,000.00
TOTAL	<u>\$36,079.88</u>
Transferred to City for Care	\$ 7,705.93
Securities Purchased	11,965.23
Savings Deposits December 31, 1947	<u>16,468.72</u>
Total	<u>\$36,079.88</u>

MUNICIPAL LOANS — SINKING FUNDS

	Cash	Securities Par Value	Total
On hand at beginning of year 1947	\$291,657.73	\$ 15,200.00	\$306,857.73
On hand at end of year 1947	27,364.88	165,200.00	192,564.88
Sale of securities, par value	\$200,000.00	Purchase of securities, par value \$350,000.00	
Discount on purchases	37.12	Premium on purchases	18.12
Income	945.02	Accrued interest on purchases	256.87
Cash on hand at beginning of year 1947	291,657.73	Transferred to City for maturing sinking fund debt	115,000.00
		Cash on hand at end of year 1947	27,364.88
Total	<u>\$492,639.87</u>	Total	<u>\$492,639.87</u>

The municipal printing division of the Purchasing Department printed many forms, leaflets, and reports for various City departments at considerable savings.

AUDITING

JOHN J. McKENZIE, CITY AUDITOR

7 EMPLOYEES

APPROPRIATION: \$19,431.46

The City Auditor checks and protects all municipal expenditures in accordance with the powers granted him by municipal ordinance and State Law. No order may be placed by the Purchasing Department until the amount has first been encumbered by the Auditor in the proper departmental code, and no bill or payroll may be paid by the Treasurer without the Auditor's approval. Because of the responsibility of his work the Auditor must have accurate up-to-date and complete information on all departmental funds and expenditures.

SINKING FUND COMMISSION

WILLIAM H. REARDON, JR., CHAIRMAN

PHILIP G. CARLETON

P. T. JACKSON

WENDELL L. JAQUITH

JOSEPH M. MURPHY

ARTHUR M. WRIGHT

APPROPRIATION: \$605.00

In 1947 \$115,000 was paid out of the Sinking Fund, leaving \$166,000 to be paid in next four years, when all Sinking Fund debt will be retired. Ample funds are available in the Sinking Fund to take care of these maturities as they fall due.

1947 appropriation accounts

MAINTENANCE AND OPERATION

Department	Appropriations	Expenditures		Total Expenditures	Balances Forward to 1948		Balances to Surplus
		Salaries	Other		Dr.	Cr.	
City Council	\$ 38,645.13	\$ 37,000.00	\$ 361.40	\$ 37,361.40		\$ 772.03	\$ 511.70
Clerk of Committees	4,555.26	3,962.74	151.03	4,113.77		38.41	403.08
Mayor	13,590.92	8,787.73	3,178.18	11,965.91		416.30	1,208.71
Executive	64,256.25	22,231.60	4,551.43	26,783.03		32,930.21	4,543.01
Auditing	20,360.16	18,938.06	1,043.73	19,981.79		323.41	54.96
Budget Examiner	6,761.92	5,447.52	1,094.95	6,542.47		170.59	48.86
Treasury	75,115.04	54,930.45	13,780.83	68,711.28		4,423.20	1,980.56
Administration Sinking Funds	606.00	600.00	5.00	605.00			1.00
Assessing	38,848.90	31,405.13	6,602.00	38,007.13		380.39	461.38
License Commission	6,710.78	5,874.44	803.73	6,678.17		24.16	8.45
Pole and Conduit Commission	52.50	45.22		45.22		2.00	5.28
City Clerk	26,911.80	21,511.56	4,160.95	25,672.51		1,090.76	148.53
City Messenger	3,618.05	1,124.36	7.54	1,131.90		3.05	2,483.10
Law	26,795.38	15,799.19	8,687.71	24,486.90	\$ 850.00	560.22	2,598.26
Election Commission	41,595.36	30,128.26	9,051.65	39,179.91		1,027.36	1,388.09
Engineering	37,989.44	25,141.81	7,648.10	32,789.91		2,269.07	2,930.46
Inspection of Buildings	39,167.24	35,617.84	1,979.61	37,597.45		359.32	1,210.47
Police	737,291.79	625,732.39	93,725.54	719,457.93		6,042.01	11,791.85
Fire	751,517.23	681,056.32	39,594.92	720,651.24		29,258.87	1,607.12
Electrical	77,408.83	58,236.92	11,033.04	69,269.96		5,423.61	2,715.26
Street Lighting	115,733.00		112,309.65	112,309.65			3,423.35
Traffic Signals	7,369.46		6,362.74	6,362.74		400.00	606.72
Sealer	14,520.55	12,998.15	1,421.87	14,420.02		77.88	22.65
Health							
General Maintenance	110,552.62	74,327.36	20,268.90	94,596.26		4,549.92	11,406.44
Sanatorium	212,342.35	95,206.01	90,113.51	185,319.52		17,848.91	9,173.92
Laboratory	6,655.42	6,064.33	323.77	6,388.10		70.30	197.02
Dental Clinics	23,415.01	20,786.83	834.79	21,621.62		1,384.53	408.86
Inspection of Animals	2,000.00	2,000.00		2,000.00			
Public Works	1,399,212.56	1,069,993.81	251,651.66	1,321,645.47		65,933.98	11,633.11
Hospital	1,036,859.24	484,298.31	465,538.08	949,836.39		85,234.53	1,788.32
Public Welfare:							
Outside Aid	283,318.24	31,601.92	227,544.92	259,146.84		22,628.93	1,542.47
City Infirmary	105,895.73	40,014.17	53,219.54	93,233.71		11,481.54	1,180.48
Aid to Dependent Children:							
City	290,233.00	4,732.90	284,451.45	289,184.35		1,048.55	.10
Federal Grants	117,217.69		111,862.50	111,862.50		5,355.19	
Old Age Assistance:							
City	682,199.31	17,998.46	642,418.54	660,417.00		13,988.55	7,793.76
Federal Grants	480,340.35		477,318.21	477,318.21		3,022.14	
City Physician	6,289.00	6,199.45	40.66	6,240.11		18.34	30.55
Veterans' Benefits	132,144.89	8,666.34	122,216.65	130,882.99		767.33	494.57
Veterans' Service	8,248.65	6,307.68	1,360.03	7,667.71		265.00	315.94
Pensions	496,557.85	300.00	486,210.94	486,510.94		9,828.09	218.82
School	2,586,342.57	2,066,769.63	337,746.71	2,404,516.34		161,607.11	20,219.12
Library	108,435.00	72,220.58	31,048.28	103,268.86		2,558.97	2,607.17
Recreation:							
Playgrounds	293,286.86	119,825.54	74,293.54	194,119.08		88,680.40	10,487.38
Golf Course	13,848.02	10,871.93	2,302.99	13,174.92		315.22	357.88
Public Baths	6,086.59	4,822.60	980.55	5,803.15		214.75	68.69
Purchasing	20,017.25	15,880.39	2,641.08	18,521.47		984.72	511.06
Revolving Fund	5,040.98		6,516.71	6,516.71	1,475.73		
Fuel Revolving Fund	15,615.50		2,253.60	2,253.60		17,869.10	
Retirement Board	3,204.48	2,260.00	841.77	3,101.77		102.71	

Pension Fund Contribution	101,241.97		101,241.97	101,241.97			
Employment	3,486.35	2,791.23	300.00	3,091.23		395.12	
Telephone Exchange	7,725.88	2,611.96	4,156.05	6,768.01		957.87	
Board of Appeals	1,000.00	570.00	308.38	878.38		46.62	
Industrial Commission	955.00		550.00	550.00	75.00	405.00	
Custodian, Foreclosed Property	1,261.00	1,000.00	218.98	1,218.98	8.00	34.02	
Planning Board	18,089.99	14,317.08	2,295.76	16,612.84	1,202.57	274.58	
Municipal Defense	7,460.56		3.50	3.50	7,464.06		
Military	400.00					400.00	
Public Celebrations:							
April 19	250.00	14.95	225.00	239.95		10.05	
Flag Day	150.00		150.00	150.00			
July 4	2,213.96		2,213.96	2,213.96			
Labor Day	500.00		500.00	500.00			
Christmas	300.00				300.00		
Memorial Day	7,622.93		7,580.43	7,580.43		42.50	
Policemen's Memorial Sunday	300.00		276.05	276.05		23.95	
Firemen's Memorial Sunday	300.00		300.00	300.00			
Centennial Celebration	6,513.83		3,684.27	3,684.27	2,829.56		
Annual Documents 1947	5,000.00				5,000.00		
Annual Documents 1946	10,690.00		9,770.92	9,770.92	919.08		
Damages	23,137.50		8,680.95	8,680.95	14,456.55		
Headquarters:							
Jewish War Veterans	1,085.00		1,085.00	1,085.00			
Veterans Foreign Wars #3273	420.00		420.00	420.00			
Disabled American Veterans	900.00		900.00	900.00			
Amvets #33	775.00		775.00	775.00			
Veterans Foreign Wars #7352	1,050.00		980.41	980.41	69.59		
Land for Public Dump	23,900.00				23,900.00		
Post War Fund	1,438.79				1,438.79		
Fuel Administrator Revolving Fund	200.00				200.00		
Reward — Harris Case	500.00				500.00		
Reward — Sommer Case	1,000.00				1,000.00		
Rationing Board	79.03		27.97	27.97		51.06	
Reserve Fund	1,227.03					1,227.03	
Veterans' Training	5,000.00	3,212.00		3,212.00		1,788.00	
Portrait: Charles F. Hurley	1,500.00				1,500.00		
Shelter for Veterans	50,000.00		28,000.00	28,000.00	22,000.00		
Spanish War Memorial	7,095.00		7,095.00	7,095.00			
Maturing Debt	574,000.00		574,000.00	574,000.00		2,155.07	
Interest, General Debt	81,486.95		79,331.88	79,331.88		193.62	
Interest, Temporary Loans	2,534.14		2,340.52	2,340.52			
	<u>\$11,547,570.06</u>	<u>\$5,882,235.15</u>	<u>\$4,854,452.78</u>	<u>\$10,736,687.93</u>	<u>\$2,325.73</u>	<u>\$684,614.86</u>	<u>\$128,593.00</u>

Appropriations:

Balances forward from 1947	\$ 527,776.89
Raised in Tax Levy	9,509,624.12
Sinking Funds for Maturing Debt	115,000.00
Available Funds	799,696.71
Federal Grants: Old Age Assistance	490,812.35
Aid to Dependent Children	104,659.99
	<u>\$11,547,570.06</u>

Expenditures:

Salaries	\$ 5,882,235.15
Materials, supplies and equipment	1,489,750.19
Welfare, Old Age Assistance and Aid to Dependent Children	1,796,855.82
Street Lighting, Pensions, Veterans' Benefits, Telephone Exchange	834,699.80
Unclassified	77,474.57
Debt Service	655,672.40
	<u>\$10,736,687.93</u>

WATER DEPARTMENT

Department	Appropriations	Expenditures		Total Expenditures	Balances Forward to 1948		Balances to Surplus
		Salaries	Other		Dr.	Cr.	
General Maintenance	\$612,465.97	\$180,490.24	\$157,050.41	\$337,540.65		\$252,394.35	\$22,530.97
Pumping Maintenance	104,492.34	41,904.39	45,142.75	87,047.14		15,395.77	2,049.43
Reservoirs Maintenance	60,529.20	47,913.87	2,818.16	50,732.03		3,727.16	6,070.01
Filtration Maintenance	77,774.74	26,211.08	41,917.96	68,129.04		7,661.28	1,984.42
Maturing Debt	42,000.00		42,000.00	42,000.00			
Interest	10,761.25		10,761.25	10,761.25			
	<u>\$908,023.50</u>	<u>\$296,519.58</u>	<u>\$299,690.53</u>	<u>\$596,210.11</u>		<u>\$279,178.56</u>	<u>\$32,634.83</u>

Appropriations:

Balances forward from 1946	\$245,082.13
Current water receipts	610,941.37
Surplus	52,000.00
	<u>\$908,023.50</u>

Expenditures:

Salaries	\$296,519.58
Materials, supplies and equipment	208,904.41
Pensions	38,024.87
Debt Service	52,761.25
	<u>\$596,210.11</u>

OUTLAYS (PERMANENT IMPROVEMENTS)

Department	Appropriations	Salaries	Expenditures		Total Expenditures	Balances Forward to 1948		Balances to Surplus
			Other			Dr.	Cr.	
Electrical, Underground Construction	\$ 4.02						\$ 4.02	
Electrical, Traffic Signals	1,173.87						1,173.87	
Departmental Equipment	20.71						20.71	
Building Construction	1,989.66						1,989.66	
Third Street Bridge	2,171.71						2,171.71	
Sewer Construction	60,537.25	\$38,442.22	\$13,115.45		\$ 51,557.67		8,979.58	
Street — Sidewalk Construction	169,268.07	16,519.42	56,186.56		72,705.98		96,562.09	
	<u>\$235,165.29</u>	<u>\$54,961.64</u>	<u>\$69,302.01</u>		<u>\$124,263.65</u>		<u>\$110,901.64</u>	

Appropriations:

Balances forward from 1946	\$ 29,467.37
Raised in Tax Levy	20,000.00
Available Fund	165,882.58
Ch. 90 Grants: State	16,774.85
County	4,040.49
	<u>\$235,165.29</u>

Expenditures:

Salaries	\$ 54,961.64
Materials and supplies	69,302.01
	<u>\$124,263.65</u>

SUMMARY OF EXPENDITURES**Salaries:**

CITY — Maintenance and Operation	\$5,882,235.15		
Outlays	<u>54,961.64</u>	\$5,937,196.79	
		<u>296,519.58</u>	
WATER — Maintenance and Operation			\$6,233,716.37

Materials, Supplies and Equipment:

CITY — Maintenance and Operation	\$1,489,750.19		
Outlays	<u>69,302.01</u>	\$1,559,052.20	
		<u>208,904.41</u>	
WATER — Maintenance and Operation			1,767,956.61
CITY — Welfare, Old Age Assistance, Aid to Dependent Children	\$1,796,855.82		
Street Lighting, Pensions, Veterans' Benefits, Telephone Exchange	834,699.80		
Unclassified	77,474.57		
Debt and Interest	<u>655,672.40</u>		3,364,702.59
WATER — Pensions	\$38,024.87		
Debt and Interest	<u>52,761.25</u>		
			<u>90,786.12</u>
			<u>\$11,457,161.69</u>

THIS PUBLICATION WAS PREPARED BY THE STAFF OF THE PLANNING BOARD: MARK FORTUNE, PLANNING DIRECTOR; GLADYS LYONS, SENIOR PLANNER; FREDERICK LUND AND STANLEY SHERMAN, PLANNING ASSISTANTS; MAUREEN O'LEARY, SECRETARY. COVER BY ELYA MARSHALL. PHOTOS ON PAGES 2, 4, 5, 8, 12, 14, 16, 18, 24, 25, 27, 32, 34, 37, 38, 39, 44, 46, 48 AND 50 BY ARTHUR HOWARD; ON PAGES 6, 10 AND 52 BY KENNETH J. CONANT, JR.; ON PAGE 28 BY THE CHRISTIAN SCIENCE PUBLISHING SOCIETY; ON PAGE 30 BY KRAMER-WIERMAN, COURTESY OF THE CAMBRIDGE ELECTRIC LIGHT COMPANY; ON PAGE 40 BY HANSEN; AND ON PAGE 54 BY H. ARMSTRONG ROBERTS.

IN MEMORIAM

Name	Department Served	Years of Service	Date of Death (1947)
AUGUSTUS BABIN	PUBLIC WORKS	12	SEPTEMBER 21
JOSEPH P. BURKE	RECREATION	22	OCTOBER 25
WILLIAM E. CALLAHAN	PUBLIC WORKS	25	JUNE 3
MICHAEL E. CONNORS	CAMBRIDGE SANATORIUM	8	APRIL 10
WILLIAM F. DONOVAN	SCHOOL	20	FEBRUARY 22
GERTRUDE B. DUFFY	SCHOOL	45	NOVEMBER 30
DR. WALTER A. GARFIELD	HOSPITAL	23	MAY 31
WILLIAM J. GEARY	PUBLIC WORKS	25	APRIL 3
JOSEPH T. JEFFERSON	ELECTRICAL	32	DECEMBER 19
CORNELIUS LEHAN	POLICE	21	JULY 15
EDWARD V. MADIGAN	INFIRMARY	22	JULY 4
JOHN J. MCGILLIVARY	POLICE	17	FEBRUARY 27
GEORGE D. METEVIER	PUBLIC WORKS	5	MARCH 2
GERTRUDE T. SULLIVAN	SCHOOL	48	MAY 24
MICHAEL J. SWEET	PUBLIC WORKS	20	AUGUST 7

at your service

emergency

HOSPITAL	TR 6-7100
AMBULANCE	TR 6-9800
FIRE	TR 6-0125
POLICE	TR 6-9800

Or dial "Operator", say "Emergency Fire" or "Emergency Police". Be sure to tell where you are calling from.

COMPLAINT DEPARTMENT TR 6-6800 Ext. 48

if you want information on call

	at
Assessments.....	Assessors TR 6-6800
Bicycle Licenses.....	Police TR 6-9800
Bills and Accounts.....	Auditor TR 6-6800
Birth Certificates.....	City Clerk TR 6-6800
Building Permits.....	Building Department TR 6-6800
Burial Permits.....	Health Department TR 6-6800
Business Certificates.....	City Clerk TR 6-6800
Cemetery	Cemetery Department TR 6-6818
Cemetery Deeds.....	City Clerk TR 6-6800
City Council.....	City Clerk TR 6-6800
Death Certificates.....	City Clerk TR 6-6800
Dentists.....	Dental Clinic TR 6-8621
Dog Licenses.....	City Clerk TR 6-6800
Elections.....	Election Commission { TR 6-9828
Employment.....	Employment Office { TR 6-6800
Entertainment Licenses.....	Mayor's Office TR 6-8621
Fire.....	Fire Department TR 6-0125
Fishing & Hunting Licenses.....	City Clerk TR 6-6800
Fuel Oil Storage.....	Fire Department TR 6-0125
Garbage Collection.....	Public Works Department { TR 6-0859
	TR 6-6800
Golf Course.....	Recreation Commission TR 6-5642
Health	Health Department TR 6-6800
Home for Aged & Infirm	City Infirmary TR 6-5370
Hospital	Cambridge City Hospital TR 6-7100
Housing	Cambridge Housing Authority TR 6-3270

if you want information on call

at

Library.....	Cambridge Public Library TR 6-5005
Licenses.....	License Commission TR 6-6800
Lights, Street.....	City Electrician TR 6-0125
Maps, Official.....	City Engineer TR 6-6800
Marriage Certificates.....	City Clerk TR 6-6800
Milk Inspection.....	Health Department TR 6-6800
Mortgages, Personal Property.....	City Clerk TR 6-6800
Municipal Pensions.....	Municipal Pensions TR 6-8621
Old Age Assistance.....	Bureau of Old Age Assistance TR 6-8621
Ordinances, City.....	City Clerk TR 6-6800
Parks.....	Park Division, Public Works Dept. TR 6-6800
Physician.....	City Physician TR 6-8621
Planning.....	Planning Board TR 6-8622
Playgrounds.....	Recreation Commission TR 6-6800
Plumbing Permits.....	Building Department TR 6-6800
Police.....	Police Department TR 6-9800
Public Baths.....	Recreation Commission TR 6-6800
Purchasing.....	Purchasing Department TR 6-6800
Recreation.....	Recreation Commission TR 6-6800
Retirement.....	Retirement Department TR 6-6800
Rubbish & Ash Collection.....	Public Works Department { TR 6-0859
	TR 6-6800
Schools.....	School Department TR 6-4500
Sewers.....	Public Works Department { TR 6-0859
	TR 6-6800
Streets, Maintenance, etc.....	Public Works Department { TR 6-0859
	TR 6-6800
Tax Assessments.....	Assessors TR 6-6800
Tax Collections.....	Tax Collector TR 6-6800
Trees.....	Public Works Department { TR 6-0859
	TR 6-6800
Tuberculosis Hospital.....	Cambridge Sanatorium TR 6-5160
Veterans' Benefits.....	Veterans' Benefits Dept. TR 6-9435
Veterans' Service.....	Veterans' Service Dept. TR 6-8621
Voting, Registration, etc.....	Election Commission { TR 6-9828
	TR 6-6800
Water.....	Water Department { TR 6-6800
	TR 6-5005
Weights & Measures.....	Sealer of Wgts. & Measures TR 6-6800
Welfare.....	Board of Public Welfare TR 6-8621
Wiring Permits.....	Building Department TR 6-6800
Workmen's Compensation.....	Mayor's Office TR 6-6800
Zoning.....	Inspector of Buildings TR 6-6800